Vermont Blueprint for Health

Vermont's Community Health Networks

Using Network Analysis to Map and Measure Health Care and Human Service Collaboration in Vermont's Blueprint for Health Communities

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Objective

Describe the network of organizations that has emerged in each Blueprint HSA to support population and individual health, focusing on modes of collaboration and relationships between organizations

Background and Key Questions

The Vermont Blueprint for Health is a state-led, nationally-recognized initiative transforming the way primary care and comprehensive health services and delivered and paid for. The Blueprint encourages the growth of regionally-based multi-disciplinary networks of health, social and economic service providers (or "Functional Community Health Teams"). These networks are intended to bring a diverse group of service providers closer together, to deliver more seamless and holistic care to the people of their regions. This study is the first step towards answering key questions about the networks that are active in Blueprint communities: What role did investment in core Community Health Teams have in seeding these larger networks? How are the participating organizations connected to each other? How are these relationships maintained and reinforced – how durable are they? What characteristics do the most successful networks share? And, ultimately, what impact do that have on individual and population health?

Approach

This study used a combination of network analysis, investigating connections between organizations, and traditional polling methodology, addressing the experience of working together as a team.

Network Analysis

Network analysis was the central methodology in this study, used for its ability to characterize and quantify relationships in a complex system. Network analysis creates graphs that show the connections between individuals or (as in this case) organizations. With these graphs and quantitative network data, researchers and community members can explore the relationships that make up the network and start to look for patterns as well as changes over time. Observations of network data and network graphs can lead to smarter, better questions about how community-based teams coalesce and how they create change.

The data used in this study are responses to a survey question that asked representatives of organizations to report whether their organization interacted with other organizations in their area in any (or all) of six ways, stated as follows:

- 1. "My organization sends referrals to this organization"
- 2. "My organization receives referrals from this organization"
- 3. "Our organizations have clients/patients in common"
- 4. "Our organizations share information about specific clients/patients"
- 5. "Our organizations share information about programs, services and/or policy"
- 6. "Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)"

Additionally, several questions were included in the study that were not intended for network analysis. These included demographic questions and a set of questions about whether respondents perceived their communities to be acting as teams.

Team Based Care

In 2012 The Institute of Medicine (IOM) published the discussion paper "Core Principles & Values of Effective Team-Based Health Care." The Vermont Blueprint for Health embraces this paper's model, of how a team should function and feel, as a goal for both direct clinical care and multidisciplinary community health improvement. The five hallmarks of effective team based care given by the IOM are Shared Goals, Mutual Trust, Clear Roles, Effective Communication, and Measureable Processes and Outcomes. In the FY2015 survey, respondents were asked to think about how all of the organizations listed work together as group, and agree or disagree with statements about whether they exhibit each of those hallmarks of team-based care.

List Development

Over the course of the 2015 network survey, the list development methodology used for this study was adjusted twice in response to findings from the research, which was conducted in waves. Each adjustment pushed the network bounding towards greater consistency across HSAs and towards smaller network membership lists and shorter survey instruments. The approaches are explained below, with a discussion of pros and cons following.

Hybrid Network List Development (Wave 1)

HSAS SURVEYED USING THIS METHODOLOGY: BRATTLEBORO, SPRINGFIELD, ST. JOHNSBURY, WINDSOR

- Network lists generated using this methodology began with the lists used in a prior year's network analysis study. These lists were provided by the area's Project Manager.
- The previous survey instrument included an option for respondents to write-in organizations they believed were part of their area's network, but that weren't already listed. Some of these organizations were included in the latest network list, depending on the whether contact information was readily available for an appropriate potential respondent at the organization.

Additionally, the Blueprint team determined it would be helpful to have a core group of types of organizations consistently included in each HSA's network survey. The list of those types of organizations is given below.

Types of Organiz	ations Included in Hybrid Network List Development
Key	Organization
Green means	OT GUITIZATION
mandatory	СНТ
	Primary Care Practices
	Hospital
	Hospital - Emergency Department
	Hospital - Case Management/Social Work
Yellow means	
optional	Other Hospital Departments
	FQHC Dental
	Private or Hospital Dental
	Pharmacies
	Designated Mental Health Agency
	Designated Mental Health Agency - Developmental Services
	Designated Mental Health Agency - Emergency Services
	Designated Mental Health Agency - Adult Outpatient Services
	Designated Mental Health Agency - Community Rehabilitation and Treatment
	Designated Mental Health Agency - Children's Services
	"Hub" of Hub/Spoke Program
	Other mental health/substance abuse agencies/organizations
	VNA
	Area agency on aging
	Home care providers
	Nursing homes
	Designated Regional Housing Organizations / SASH Program

Law enforcement
Schools k-12
Colleges
Vocational programs
Health/Medical Training programs
AHEC
Children's Integrated Services
Parent child center(s)
State of VT - Agency of Human Services (AHS)
State of VT - AHS - Children with Special Health Needs (CSHN)
State of VT - AHS - Department of Children and Families (DCF)
State of VT - AHS - Department of Corrections
State of VT - Department of Vermont Health Access (DVHA)
State of VT - DVHA - Vermont Chronic Care Initiative (VCCI)
State of VT - Vermont Department of Health (VDH)
State of VT - VDH - Children with Special Health Needs (CSHN)
Transit
Food shelf
Employment services
United Way
Vermont 2-1-1

Community Network List Development (Wave 2)

HSAs Surveyed Using this Methodology: Morrisville, St. Albans, Rutland, Middlebury, Bennington

• With this methodology, the network list began with a core group of organizations similar to the organizations represented in the area's Unified Community Collaborative, as shown below.

Types of Organizations Included in Seed List for Community Network
List Development
Community Health Team
Each Blueprint PCMH primary care practice
Known non-Blueprint primary care practices
FQHC dental clinic
Hospital
Hospital – Emergency Department
Hospital – Case Management/Social Work Department
Designated Mental Health Agency
"Hub" of Hub/Spoke Program
VNA
Area Agency on Aging
Designated Regional Housing Organization – SASH Program
State of VT – Agency of Human Services (AHS)
State of VT – Vermont Chronic Care Initiative (VCCI)
State of VT – Vermont Department of Health (VDH)

Contacts at each of the corresponding organizations in an HSA were emailed a request to review the
list of organizations and add to it any organization not already included, that their organization
works with on an ongoing basis to provide medical, health and wellness, or health support services.
 Sample email text is given below. Non-respondents were emailed a reminder request.

Sample email text inviting participation in Community Network List Development:
Hello,
The Vermont Blueprint for Health is requesting your help. We are launching the 2nd year of a study of Vermont's community health networks, including the network that is active in your area. We want to know who the players are, how they work together, and what impact they are having on individual and population health. Our first step is to create a community-generated list of network members. We have a partial list of organizations (below) and would like your help completing it.
Please review the list below and add to it any organization that your organization works with on an ongoing basis to provide medical, health and wellness, or health support services. Please add as many additional organizations as fit this description and serve the Health Service Area (which encompasses County). Departments of the State of VT or other large organizations may be entered on separate lines.
SEED LIST:
1.
2.
3.
4.

Responses were compiled, sorted and tallied. Organizations receiving at least two mentions were included in the final survey list in cases where the resulting list would be less than or equal to forty organizations, organizations receiving at least three mentions were included in the final survey list in cases where the resulting list would be more than forty organizations. This approach limited the number of organizations in the survey, so that the survey would be a manageable length.
 Representatives of all organizations included in the final list – core members and community additions – were invited to take the survey themselves.

Core Network List Development (Wave 3)

HSAS SURVEYED USING THIS METHODOLOGY: BURLINGTON, NEWPORT, RANDOLPH, UPPER VALLEY, BARRE

With this methodology, the network list was a core group of organizations similar to the
organizations represented in the area's Unified Community Collaborative, as shown below. No
additional organizations were included.

Types of Organizations Included in Core Network Methodology
Community Health Team
Each Blueprint PCMH primary care practice
Known non-Blueprint primary care practices
FQHC dental clinic
Hospital
Hospital – Emergency Department
Hospital – Case Management/Social Work Department
Designated Mental Health Agency
"Hub" of Hub/Spoke Program
VNA
Area Agency on Aging
Designated Regional Housing Organization – SASH Program
State of VT – Agency of Human Services (AHS)
State of VT – Vermont Chronic Care Initiative (VCCI)
State of VT – Vermont Department of Health (VDH)
area United Way

Discussion of List Development Learning

The list development approach used in the previous year's study was to use the list of network members provided by the Project Manager of each Health Service Area. This approach led to network maps that reflected the network as understood and envisioned by the Project Manager. Some networks were small and focused on health care providers, others were large and included a wide range of social services and community service organizations. The identification and inclusion of partners not dictated by a predefined set of organization types was a key benefit of this approach. The most important downside was the difficulty of comparing networks and network data from one HSA to another.

The first round of data collection in FY2015 used the Hybrid Network List Development methodology. This added some degree of standardization across HSAs, while allowing for the network-specific inclusions of the previous year's study including both the Project Manager generated list and survey write-ins. However, several problems emerged with this approach. Most importantly, the resulting network membership lists were long, including up to 72 organizations. In the network analysis section of the survey instrument, this meant respondents were presented with six questions about up to 72 organizations – an onerous exercise that likely resulted in some respondents abandoning the survey.

The second round of FY2015 data collection used the Community Network List Development approach. This aimed to create a shorter survey – the seed list of organizations represented a pared-down version of the mandatory inclusions from the first round. Most importantly, this approach aimed to create a network membership list more representative of the community's understanding of the network – a less Blueprint-centric view. However, this advantage was not fully realized because the response rate to the emailed request for list additions was so low (6 responses in Rutland, Middlebury, and St. Albans, 9 responses in Morrisville, 15 responses in Bennington). This approach also added to the number of survey requests made by the Blueprint to its field, increasing the potential for "survey fatigue."

The third round of FY2015 data collection used the Core Network List Development approach. One advantage of this approach is that it created the shortest survey instruments. It is possible that this led to higher completion rates. The percentage of respondents who, having begun the survey, completed

every question, was 87% in this third round of data collection. This compares favorably to the 81% survey completion rate in Wave 2 and the 80% survey completion rate in Wave 1. Additionally, this approach makes the comparison of one network to another simple, as every node in a map generated from this round of data collection can be compared to a node in any other map (primary care practice to primary care practice, agency on aging to agency on aging etc.)

The streamlined approach of Core Network List Development is recommended if this study is continued, based on the advantages of a short survey, minimized potential "survey fatigue," and opportunity to compare results across HSAs. This is the opinion of the researcher and should be checked with the opinions/needs of Blueprint field staff and other consumers of the survey findings.

Data Collection

Survey Instrument

A sample survey instrument is available as an appendix to this report. The key difference from one HSA's survey instrument to the next is the organizations listed. The only other difference in survey instruments is that, beginning in Wave 2 of data collection, a question was added that asked respondents to provide their email address. This enabled respondent tracking even when invitations were sent via standard email rather than a Survey Monkey generated email (see discussion in "Data Collection" below).

Survey Invitations

In Wave 1 of data collection, all data was collected via a Survey Monkey generated email to potential respondents. Each email had a link that was unique to the invitation/potential respondent, which allowed for tracking of response/non-response and automatic generation of reminder emails. In Waves 2 and 3, initial invitations and first reminders were sent using the type of same Survey Monkey generated email. Additional reminder emails were sent via email directly from the researcher's state partner email account, because it was determined that some hospital spam filters were catching Survey Monkey generated emails and keeping them out of the inboxes of potential respondents. The link used in these emails was not attached to any particular potential respondent and could be forwarded by the recipient and used by the person receiving the forwarded email even if the sender had already taken the survey (not the case with the Survey Monkey generated emails – the link in those emails could only be used once). In these HSAs, it was possible for the "surveys started" count to include respondents not directly targeted with an initial invitation, meaning the upper limit of the response rate (calculated by surveys started divided by invitations sent) is not 100% but some unknown higher rate. Additionally, in both St. Albans and Middlebury a respondent reached out the researcher to request permission to share the survey with additional individuals in their organization/program and the researcher provided a link they could use to do so (the same link used in the direct reminder emails).

Survey Participation Statistics

Health Service Area	Wave	Invitations Sent	Surveys Started	Response Rate	Completed Surveys	Completion Rate
Brattleboro	1	84	29	35%	21	72%
Springfield	1	142	34	24%	27	79%
St. Johnsbury	1	97	37	38%	33	89%
Windsor	1	80	40	50%	31	78%
Bennington	2	66	37	56%	30	81%
Middlebury	2	37	25	68%	22	88%
Morrisville	2	37	27	73%	21	78%
Rutland	2	38	26	68%	20	77%
St. Albans	2	40	37	93%	33	89%
Barre	3	27	18	67%	15	83%
Burlington	3	51	31	61%	26	84%
Newport	3	31	14	45%	11	79%
Randolph	3	29	9	31%	8	89%
Upper Valley	3	29	10	34%	10	100%

Data Analysis

Non-network data analysis was conducted in Survey Monkey and Excel.

Network analysis was conducted using Gephi. Data is input into Gephi in node lists and edge lists. Node lists are lists of the names/labels of the organizations included in the study and a corresponding number. Edge lists are lists of the connections between organizations. In this study each edge list represented all the instances of a single type of connection (sharing resources, for instance) in a single HSA. Each edge list began with an extract of data from Survey Monkey, a grid format showing every time a respondent indicated that their organization works with another organization. This grid was transformed in a series of steps into the edge lists, which code connections in pairs of numbers giving the "Source" and "Target" of each connection. The edge lists used in this study have been de-duplicated – in cases where multiple respondents answered on behalf of a single organization a connection between that organization and any other organization will appear only once per list. This choice was made to prevent over representing the role of any given organization in the network, based on how many individuals from that organization participated in the survey.

Results

Network Analysis Glossary

The following are brief definitions of network terminology that will be used throughout the Results section.

Node

The "nodes" on these graphs are the dots that represent organizations

Edge

The "edges" on these graphs are the lines representing connections between organizations (connections of any sort, whether they represent sharing information, resources, or referrals)

Centrality

Importance or prominence of an actor in a network

Betweenness Centrality

A measure of how often a given node appears on the shortest paths between pairs of nodes in the network. Betweeness Centrality takes the entire network into consideration when calculating a score for an individual node, and is therefore considered one of the most powerful centrality measures.

Average Degree

The average number of edges connected to each node in the network

Average Shortest Path Length

The average number of edges on the shortest path between each pair of nodes in the network

Graph Density

The proportion of all possible connections (represented as edges) that are present

Modularity

A measure of how readily a network decomposes into modular communities or sub-networks. The modularity numbers given here are based on the modularity function used in the Gephi software program (there are many other "modularity" or "community detection" functions that may be used in network analysis.

Network Maps

See Appendix A: Network Maps for all health service area (HSA) maps.

Network Statistics

Full Network Statistics: Wave 1								
	Brattleboro	Springfield	St. Johnsbury	Windsor				
Degree	14.0	15.2	15.6	13.9				
Weighted Degree	31.4	35.2	49.0	34.6				
Network Diameter	4	3	3	3				
Graph Density	22%	21%	25%	27%				
Modularity	0.13	0.11	0.10	0.17				
Avg. Path Length	1.8	1.8	1.4	1.8				

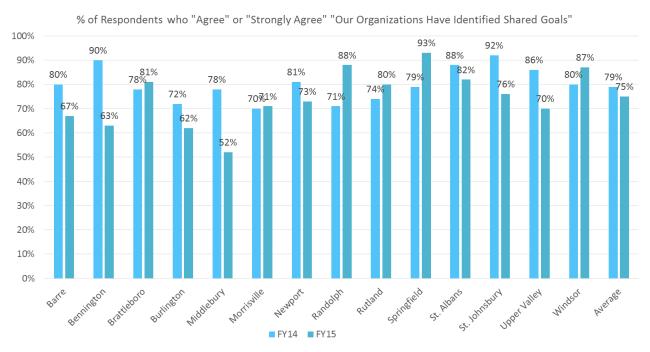
Full Network Statistics: Wave 2									
	Bennington	Middlebury	Morrisville	Rutland	St. Albans				
Degree	18.3	14.6	13.7	14.2	21.0				
Weighted Degree	47.0	40.3	36.4	42.0	61.0				
Network Diameter	3	2	2	2	2				
Graph Density	45%	56%	39%	59%	58%				
Modularity	0.08	0.09	0.07	0.06	0.07				
Avg. Path Length	1.6	1.4	1.6	1.4	1.4				

Full Network Statistics: Wave 3								
	Barre	Upper Valley						
Degree	13.8	16.0	7.7	5.3	6.7			
Weighted Degree	34.7	38.8	19.4	11.1	19.35			
Network Diameter	3	2	2	3	3			
Graph Density	51%	39%	43%	26%	35%			
Modularity	0.06	0.08	0.06	0.10	0.06			
Avg. Path Length	1.5	1.6	1.2	1.8	1.7			

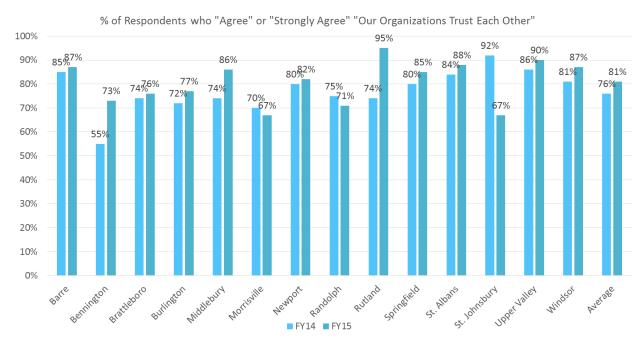
Team Based Care Statistics

Team Based Care										
% of Respondents Who "Agree" or "Strongly Agree" That Their Community Exhibits the Following Characterist									cteristics	
	Shared Goals		Trust		Clear Roles		Communication		Measurement	
	FY14	FY15	FY14	FY15	FY14	FY15	FY14	FY15	FY14	FY15
Barre	80%	67%	85%	87%	70%	40%	65%	67%	26%	33%
Bennington	90%	63%	55%	73%	77%	69%	82%	37%	44%	20%
Brattleboro	78%	81%	74%	76%	55%	52%	65%	52%	25%	29%
Burlington	72%	62%	72%	77%	54%	52%	61%	64%	37%	40%
Middlebury	78%	52%	74%	86%	55%	71%	65%	67%	25%	24%
Morrisville	70%	71%	70%	67%	82%	62%	79%	62%	55%	48%
Newport	81%	73%	80%	82%	86%	64%	76%	64%	43%	45%
Randolph	71%	88%	75%	71%	58%	57%	59%	57%	26%	13%
Rutland	74%	80%	74%	95%	72%	70%	72%	60%	28%-	50%
Springfield	79%	93%	80%	85%	65%	93%	70%	78%	52%	48%
St. Albans	88%	82%	84%	88%	63%	76%	63%	67%	29%	45%
St. Johnsbury	92%	76%	92%	67%	77%	73%	71%	64%	43%	30%
Upper Valley	86%	70%	86%	90%	67%	70%	70%	40%	30%	30%
Windsor	80%	87%	81%	87%	69%	80%	77%	73%	31%	40%
Average	79%	75%	76%	81%	68%	66%	69%	61%	38%	35%

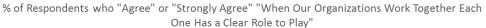
Shared Goals Chart

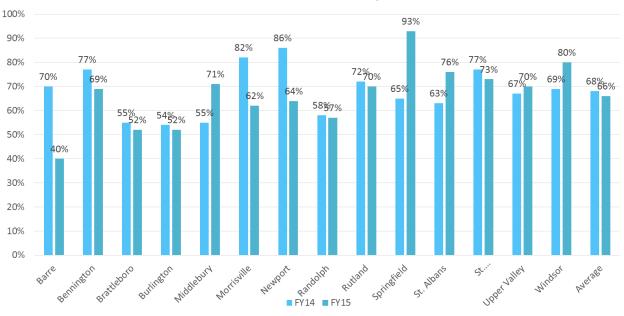


Trust Chart

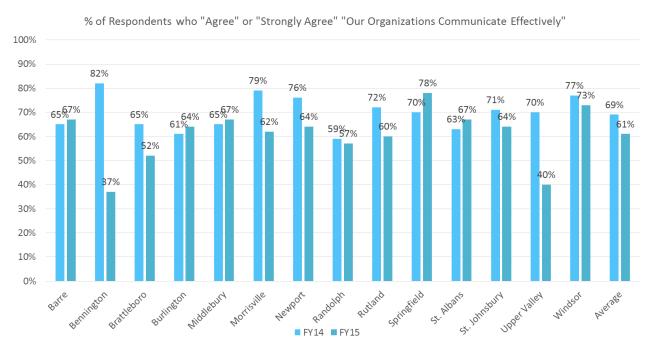


Clear Roles Chart

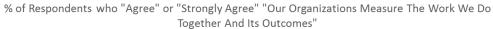


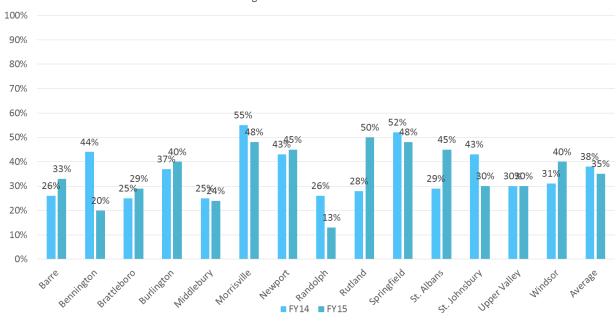


Effective Communication Chart



Measurable Process and Outcomes Chart





Network Maps

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Upper Valley

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Wave 1 HSAs

Hybrid Network List Development

Brattleboro Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree BMH Physician Group Cornerstone Andierics cian Group State of VT - Vermont Department of Health (VDH) Node size shows Betweeness Centrality dren's Horechated Servicesice & Community Services (HCS) Winston Prouty Center for Child Developmen Brattleboro Union High School State of VT - Agency of Human Services (AHS) Early Education Services of Windham County earls on Health and New Hampshire (VNH)

Turning Point

Brattleborg Retreat

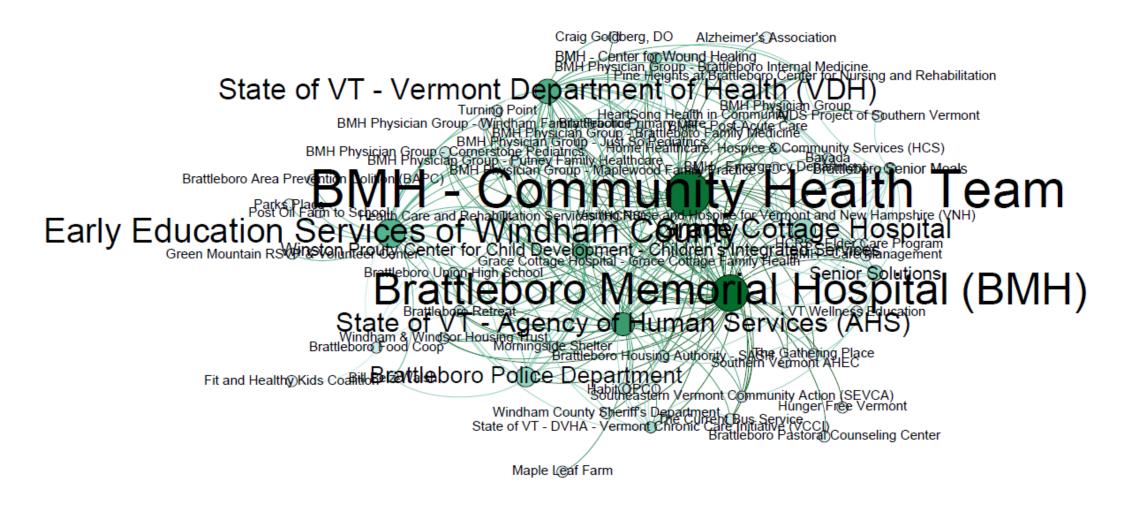
Grace Cottage Hospital Grace Cottage Hospital Boys & Girls Clubs Pleastern Vermont Community Action 18 Selutions Maple Leaf Farm Morningside Brattleboro Pastoral Counseling Center Brattleboro Pastoral Course Housing Authority - SASH
Windham & Windser Housing Trust
Fit and Healthy Kids Coalition Grace Cottage Hospital - Grace Cottage Family Health
Alzheimer's Association State of VT DVHA Vermont Chronic Care Initiative (VCCI)
Brattleboro Area Prevention Colition (BAPC) Southern Vermont AHEC Center for Wound Healing Illey Thrives Halifax Elementary School Green Mountain RSVP & Volunteer Center Post Oil Fam to School Keene YMCA Helen Schepartz

Sustainable Aging

Brattleboro Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality



Brattleboro Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Craig Goldberg, DO Node size shows Betweeness Centrality BMH Physician Group - Putney Family Healthcare BMH Physician Group - Windham Family Practice Wound Healing Halifax Elementary School ainebore Center for Nursing and Rehabilitation BMH Physician Group Cornerstone State of VT - Vermont Department of Health Grace Cottage Hospital - Grace Cottage Family Health Bill Pel2-Walsh Brattleboro Union Senior Solutions Winston Prouty Center for Child Development - Children's Integrated Services Early Education Services of Windham County

State of VT - Agency of Human Services (AHS) SErvices of Brattleborg Senior Meals

Brattleboro Area Prevention Celition (BAPC)
Brattleboro Housing Authority - Sacrillahoro Fastoral Counseling Center
Fit and Healthy Kids Charlet Fam. - Parks Place

Morningsige Shelter Windser Housing Trust

Green Maintain RSNP & Volunteer Center

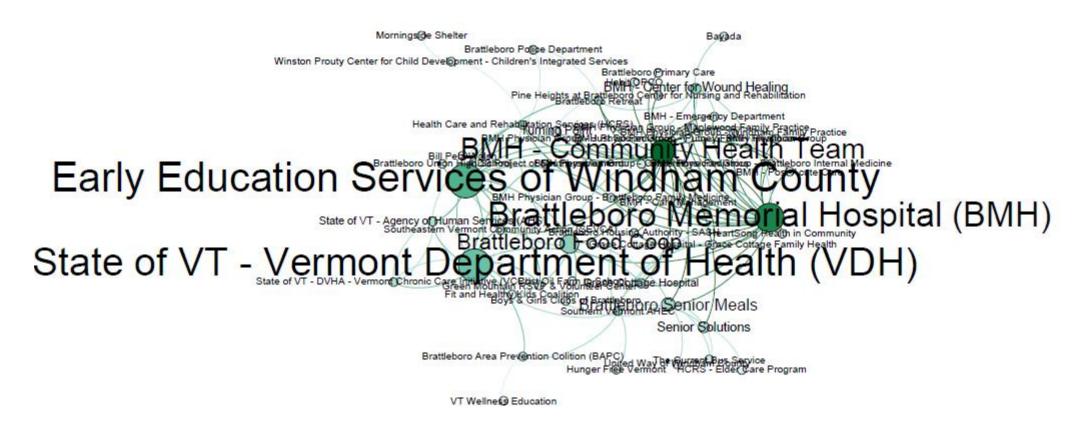
Boys & Girls Clubs of Brattleboro

Post Oil Farm to School

Brattleboro Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality



Brattleboro Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree Node size shows Betweeness Centrality

Brattleboro Primary Caring Goldberg, DO
BMH Physician Group - Just So Pediatrics
BMH Physician Group Comerstone Pediatrics

BMH Physician Group - Purpey Family Healthcare
State of VT - Vermont Department of Health (VDH)

The Company of Health (VDH)

The Co Winston Prouty Center for Child Development - Children BMH Physician Group - Maplewood Family Practice BMH Physician Group - Windham Famil Bollad Busician Group - Brattleboro Internal Med

State of

Halifax Elen@ntary School

Early Education Services of

Bill Pel2-Walsh

Parks Placerattleboro Housing Authority - SASH Grace Cottage Hospital

Brattleboro Food Coop Brattleboro Pastoral Counseling Center

The Gathering elast Solutions Alzheimer's Association

Boys & Girls Chut Strattleboro Police Department

VT Wellness Education

HCRS - Elder Care Program

West River Valley Thrives

Brattleboro Area Prevention Colition (BAP) Dam County Sheriff's Department

Post Oil Farm to School

United Green Woundain RSVIP Volunteer Center

Sustainable Aging

Brattleboro Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Craig Goldberg, DO

Halifax Elementary School

BMH Physician Group - Outney Family Healthcathern Vermont AHEC

BMH Physician Group - Windham Family Province Department

Windham County Speriffs Department Brattleboro Primary Care State of VT - DVHA Vermont Chronic Care Initiative (VCCI)

BMH Physician Group Comerstone Pediatnos Heart Company and New Hall Scientist Wound Healing

Habit OPCO BMH Physician Group - Maplewood Family Practice

BMH - Post-Acute Care

Helen Schepartz

State of Visidian School State of Health (VDH)

BMH - Community Health Team

Winston Prouty Center for Child Development of Chil

Brattleboro Police Department

The Gathering Place Management Alzheimer Association

Brattleboro Memorial Lospital (BMH)

Early Education Services of Windham County

The Curren@us Service
Brattleboro Senior Meals

Southeastern Vermont Community Action (SEVCA)
Momings@e 3487460 Point

Boys & Girls Clubs of Brattleboro

Maple Leaf Farm

Brattlebook Hossing Alahonty Project of Court of

Sustainable Aging

Windham & Windor Housing Trust Fit and Health Brattles of Cook Continuo (BAPC)

Brattleboro Pastoral Counseling Center Green Mountain RS & Volunteer Center

Hunger Free Vermont

Park Place VT Wellness Education

United Way of Windham County

Post Oil Farth to School

West River Valley Thrives

Springfield Common Clients Network Our organizations have clients/patients in common L&M Family Caregivers Node color shows Degree Springfield Health & Rehab SMCS - Adult Day Program Node size shows Betweeness Centrality Chester Community Cares Senior Solutions Springfield Housing Authority TLC Nursing Association Westminster Cares Springfield Housing Authority Hands Healthcare Hospice & Community Services Windham & Windson Housing Recreation Center Edgar May Health and Recreation Center Springfield Prevention Coalition Visiting Nurse and Hospice for Viermont and New Hampshire (VNH) Phoenix House Brattleboro SMCS - Springfield Hospital - Care Management Department SMCS - Springfield Hospital - Emergeny Department SMCS - Springfield Hospital - Emergeny Department SMCS - Springfield Hospital - Emergeny Department Community Action (SEVCA) First Congregational Chruch, United Chunchnof Bingst, Fancing field Springfield Medical Care Systems (SMCS) Precision Valley Baptist Church SMCS - Charleshing Ferry Cosking nam Medical Group Valley Health Center SMCS - Community Health Team Southern Vermont Area Health Education Center (AHEC) SMCS - Ludlow Health Center State of AT AHS - Department of Children, and Etamilies (DCF) sociation SMCS - Wompringfield School District Windham Northeast Supervisory Union (WNESU) Lincoln Street Creative Workforce Solutions and Vermont Association of Business Industry and Rehabilitation SMCS (Pediatrics Neighborhood Connections State of VT - DVHA - Vermont Chronic Care Initiative (VCCI) State of VT - DVHA - Vermont Chronic Care Initiative (VCCI) State of VT - DVHA - Vermont Chronic Care Initiative (VCCI) State of VT - DVHA - Vermont Chronic Care Initiative (VCCI)

State of VT - Department of Vermont Health Access (DVHA)

Brattleboro Reneingseite Portatio Agenti Forthern and Services Relies Wern Special Health Needs (CSHN)

Springfield Area Parent Child Center and Children's Integrated Services (CIS)

Our Place

Springfield Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Greater Falls Connections Node size shows Betweeness Centrality Our gasa Hor () Hegftel () the lith & Rehab TLC Nursing Association L&M Family Caregivers Blue Cross Blue Shield VT SMCS - Springted Health Springfield Housing Authority Ashpdis Church Springfield Westminster Cares The Current Bus Service Healthcare Hospice & Community Services First Congregational Chruch, United Church of Christ, Springfield Chester Community Cares SMCSsMdult Ray Charachappan - Emergeny Department Windham Union Association VA (U.S. Department of Veteran's Affairs) Springfield Housing Authoritighborhood Connections SMCS - Springfield Hospital Care Management Department
SMCS - Rockingham Medical Group Springfield Supported Housing Southeastern Vermont Community Action (SEVCA) Valley Health Connections Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) Springfield Family Centralnam & Windspr Housing Trust SMCS-Family Community Health Team Springfield Medical Care Systems (SMCS) SMCS - Ludidw Dental Center SMCS - Charlestown Family Medicine Lingship Streethester Family Medicine State of VT - AHS - Department of Corrections (DOC) Southern Vermont Area Health Education Center (AHEC Phoenix House Brattleboro SMCS PMGGied udlow Health Community Justice Project Health Care & Rehabilitation Services of Vermont (HCRS) Habit OPCO (Brattleboro, VT State of MT - Agenta 18 FROM State Hart (1900) Hont Health Access (DVHA) Springerit (Scholde District Department of Health (VDH) State of VT - AHS - Department of Children and Families Vermont Creative Workforce Solutions and Vermont Association of Business restures weak makers Springfield Area Parent Child Center and Children's Integrated Services (CIS) SEVCA - Windsoft Branchy/Head DHart Children with Special Health Needs (CSHN)

Springfield Info-Programs Network

SMCS - Ludlow Dental Center

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

Home Healthcare Hosp(c) & Community Services

Valley Health Connections

Southeastern Vermont Community Action (SEVCA)

Senior Solutions Springfield Health & Rehab

Springfield Health & Rehab Chester Community Cares VA (U.S. Department of Veteran's Affairs)

SMCS - Adult Day Program SMCS - Family Medical Associates

Brattletsoro Retreat

Westmitster Cares

SMCS - Social Workers

1//

SMCS - Springfield Hospital Care Management Department Bus Service

Blue Cross Blue Shield VT Windham & Windspr Housing Trust

Phoenix House Brattleboro

SMCS - Springfield Hose pringfield Medical Care Systems (SMC) Springfield Jean Etter

SMCS - Sheer and Hospital in Figure geny Department

Springfield Housing Authority

Soloums Windham Union Association

United Methodist Church Spring Tests Puscellursing Association

SMCS - Springfield Health Center nafield Housing Authority - SASH Visiting Nurse and Hospice for Vertical and Housing Authority - SASH

SMCS - Ludlow Health Center

Greater Falls Connections

State of VT - DVHA - Vermont Chronic Care Charles (Who Family Medicine Center (AHEC)

Windham Northeast Supervisory Union (WNESU)

SMCS - Women's Health
SMCS - (Padiatrics

Habit OPCO - West Lebanon, NP Baptist Church

Lincoln Street ngfield Supported Housing/ermont 2-1-1

Neighborhood Connections Habit OPCO (Brattleboro, VT

Springfield Prevention Coalition

Springfield Family Center Schabilitation Services of Vermont (HCRS)

Building Bright Futures

State of VT - Department of Vermont Health Access (DVHA)
State of VT - Agency of Human Services (AHS)

Springfield Restorative Falls Community Justice Project

Springfield Area Parent Child Center and Children's Integrated Services (SIS) State of VT - AHS (VocRehalf Vermont) - bella mile of Confections (BOS)

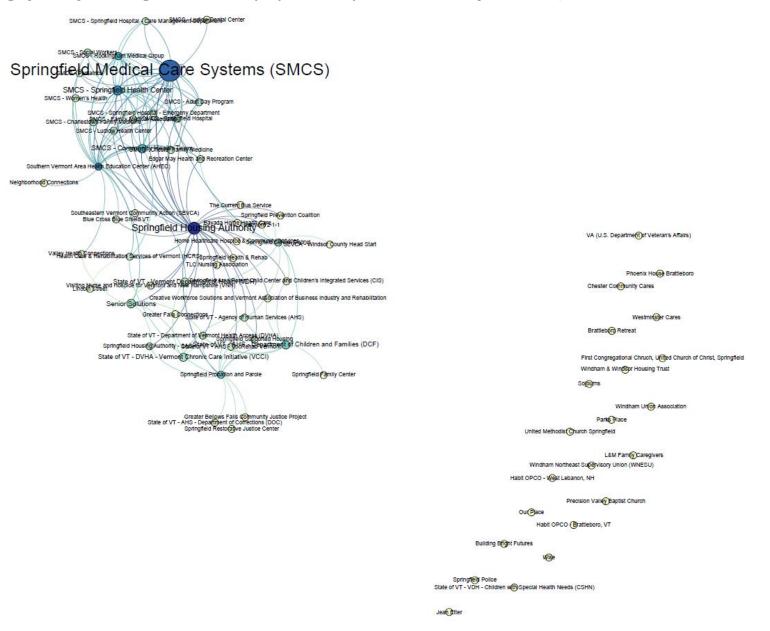
State of VT - VDH - Children with Special Health Needs (CSHN) SEVCA - Windsor County Head Start
Springfield School District
State of VT - AHS - Department of Children and Families (DCF)

Springfield Propation and Parole

Springfield Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality



Springfield Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree Node size shows Betweeness Centrality

Chester Community Cares TLC Nursing Association Home Healthcare Hospon & Garaman Harries Bayada Home Heinsfield Health & Rehab Westminster Cares Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) Blue Cross Blue Shield VT Senior Solutions SMCS - Springfield Hospital (Care Management Department The Current Bus Service VA (U.S. Department of Veteran's Affairs) SMCS - Adult Day Program Windham Northeast Supervisory Unigon WHER Prevention Coalition SMCS - Family Medical Associates Springfeld Police Springfield Housing) Authority - SASH /alley Health Connections Phoenix House Brattleboro SMCS - Social Workers Springfield Housing Authority SMCS - Springfield Hospital - Emergeny Department Jean Etter SMCS - Chester Family Medicine Springfield Supported Logsipartment of Corrections (DOC) SMCS - Charlestown Family Medicine Springfield Medical Care Systems (SMCS) Lincoln Street SMCS - Community Health Team Creative Workforce Solutions and Vermont Association of Business Industry and Rehabilitation Southern Vermont Area Health Education Center (AHEC) SMCS - Ludlow Dental Center SMCS - Ludidw Health Center SMCS - Women's Health State of VT - DVHA - Vermont Chronic Care Initiative of Castern Vermont Community Action (SEVCA State of VT - Department of Vermont Health Access (UVHA)

Springfield Health Green Congregational Chruch, United Church of Christ, Springfield Edgar May Health and Recreation Center Sojoums Vermont 2-1-1 Our Placeringfield Resto(ative Justice Center Health Care & Rehabilitation Services of Vermont (HCRB) State of VT - Agency of Human Services (AHS) SMCS (Pediatrics State of VT - AHS - Department of Children and Families (DCF) Brattleborg Retreat Springfield Conool District Habit OPCO - West Lebanon, NH United Methodis Church Sphegfield Habit OPCO (Brattleboro, VT Parks Place State of VT - VDH - Children with Special Health Needs (CSHN)

State of VT - AHS (VocRehab Vermont Union Association of Health (VDH)

Windham Union Associationed Area Parent Child Center and Children's Integrated Services (PS) Building Bright Futures

SEVCA - Windsocounty Head Start



Springfield Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

L&M Family Caregivers Bayada Hon Health Care Springfield Health & Rebel Community Gares Association Senion Schartions Hospice & Community Services U.S. Department of Veteran's Affairs Phoenix House Brattleboro SMCS - Adult Day Prograting Nurse and Hospice for Vermont and New Hampshire (VNH) Southeastern Vernort Community Action USE/CA Windows Windows Housing Toward Housing Authority - SASH SMCS - Springfield Health Center Precision Valley Baptist Church SMCS - Family Medical Associates Edgar May Health and Recreation Center SMCS - Springfield Hospital SMCS - Springfield Hospital - Emergeny Department Health Care & Rehabilitation Services of Vermont (HCRS) Springfield Supported Housing SMCS - SASHWOSES ROCKING Nam Medical Group Windham Unen Association Springfield Medical Care Systems (SMCS) SMCS - Community Health Team SMCS - Ludiow Health Center Southern Vermont Area Health Education Center (AHEC State of VT - DVHA - Vermo State: of VV Department of Children and Families (DCF) SMCS - Women's Health Greater Bellows Falls Greater Falls Conservense State of VT - VDH - Children w Special Health Needs (CSHN) SMCS - Pediatrikincoln Street | Springfeld Police Springfield Protections (DOC) State of VT - Vermont Department of Health (VDH) Springfield Restorative Justice Center Neighborhod Connections Habit OPCO (Brattleboro VT United Methodist Church Springfield Windham Northeast Supervisory Union (WNESU)

St. Johnsbury Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree State of VT - AHS Dartmouth Hitchcock & INorrish Cotton Carries For the North Transportation

Dartmouth-Hitchcock - Office of Care Management - Darville Health Center Node size shows Betweeness Centrality Gauthier's Pharmacyupungture Works U.S. Department of Veterans (Affairs (VA) - Littleton, NH Clinic Homecare St. Johnsbury Health & Rehab Rural Community Transportation Northeastern Vermont Area Agency on Aging (NEVANGHC - St. Johnsbury Community Health Center The Pines Rehabilitation and Health Center Pines Rehabilitation and Health Center on Bonne Health Care New Hospice to Center NVRH - St. Johnsbury Pediatrics NWRH - Women's Wellness Center and Midwifes NVRH - Kingdom Internal Medicine NVRH - Care Management Northern Counties(Health Care (NCHC) Northeastern Vermont NVRH State of Medica Haternal Medicine Care Initiative (VCCI) Lin Care State of VT - AHS - Department of Corrections Rural Edge - SASH Community Connections Northeast Kinddom Community Action (NEKCA) including Head Start and Parent Child Centers UVM Extension - St) Johnsbury Office State of VT - Vermont Department of Health (VDH) Good Living Senior Center Jertheast Kingdom Human Services Community Restorative Justice Center Linguistics School Kingdom Recovery Center Integrated Services Northeastern Vermont Area Health Education Center (NEVAHEC) NVRH - Alcohol, Tobacco and Other Drugs Prevention Task Force NVRH - Tobacco Cessation St. Johnsbury Police Department Vermont Technic Gentlement Center Northeast Kingdom Youth Services (NEKYS) Green Mountain United Way State of VT - Agency of Human Services (AHS) with 2-1-1

NVRH - Medical Library and Community Health Resource Center

Northeast Kingdom Learning Services (NEKLS)

St. Johnsbury Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Gauthier's Pharmacy and Period Sentes tanks have Pediatrics Node size shows Betweeness Centrality Dartmouth-Hitchcock - Norris Cotton Cancer Center North Concord Health Center New Concord Health (VDH) St. Johnsbury Academy NCHC - Caledonia Home Health Care & Hospice Dartmouth-Hitchcock - Office of Care Management NCHC - St. Johnsbury Community Health Center Umbrella NVRH - Comer Medical Internal Medicine State of VT - AHS - Department for Children and Families (DCF) St. Johnsbury (Health & Rehab St. Johnsbury School Vermont 2-1-1 State of VT - AHS - Department of Disabilities. Aging & Independent Living BAART Behavioral Health Services State of VT-DVHA-Vermont Chroniches treation Community Action INEKCA lincluding Head Start and Parent Child Centers NVRH - Chaplin and Palliative Care NVRH - Kingdom Internal Medicine Northeast Kingdom Human Services NVRH - Care Management State of VT - AHS Department of Corrections
Springfield WM Fertension - St Johnsbury Office NVRH - Community Connections Northeast Kingdom Youth Services (NEKYS) Rural Edge - SASH The Caledonia School Northeastern Vermont Regional Hospital (NVRH - Alcohol Topacco and Other Orugs Prevention Task Force The Community Restorative Justice Center St. Johnsbury Police Department NVRH - Tobacco Cessation State of VT - AHS C VocRehab Vermont Rural Edge Northeast Kingdom Learning Services (NEKLS) Kingdom Recovery Center Jay-Lyn Jitney Vermont Cares Northern Family Home Care & Transportation Kingdom Community Services
NVRH - Medical Library and Community Health Resource Center Acupunquije Works Northeastern Vermont Area Health Education Center (NEVAHES)
Love Is . . . Homecare Good Living Senior Center

St. Johnsbury Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality NVRH - Corner Medical Internal Medicine Counties Health Care Internal NCHC - Danville Health Care Internal NCHC - Danville Health Center NVRH - Medical Library and Community Health Resource Center ART Behavioral Health Services NVRH - Kingdom Internal Medicine Dartmouth-Hitchcock - Norts Cotton Cancer Center North NCHC - Northern Counties Dental Center NEKLS - Children's Integrated Services NVRH- Bellayioral Health NVRH- Tobacco Cessal by Cale on a School New York Community Action (NEKCA) including Head Start and Parent Child Centers NCHC - Caledonia Home Health Care & Hostile of VT - AHS - Department for Children and Families (DCF) NVRH - Women's Wellhess Center and Midwifes NVRH - Care Managerishe of VT - DVHA - Vermonit Chronic Care Initiative (VCCI) St. Johnsbury Schoole of VT - AHS - Department of Corrections NVRH - Alcohol, Tobacco and Other Drugs Preventional Assert Offeterans Affairs (VA) - Littleton, NH Clinic UVM Extension - St. Johnsbury Office State of VT - AHS - Department of this point is a department of th NVRH - Chaplin and Palliative Care State of VI - Vermont Department of Health (VDH) Rural Edge - SASH Northeast Kingdom Learning Services (NEKLS) NVRH - Community Connections The Community Restorative Justice Center Acupunquie Works Northeastern Vermont Area Agency on Aging (NEVAAA Northeast Kingdom Homecare (NEKHONortheastern Vermont Artina Health). Edward Of Premein (NEKHONORTH) St. Johnsbury Academin 2-1-1 The Pines Rehabilitation and Health Center Jay-Lyn Jitney Green Mountain United Way Northern Family Home Care & Transportation Good Living Senior Center Love Is . . Homecare

Vermont Technical College

St. Johnsbury Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree NVRH - Medical Library and Community Health Resource Center Node size shows Betweeness Centrality NWR/FRHGaten Medicine NVRH - Kingdom Internal Medicine St. Johnsbury (Health & Rehab NVRH - Common Cohallows Palliative Care NVRH - Behavioral Health NVRH - St. Johnsbury Pediatrics Kingdom Community Salanthern Countes The Sanciare Health Center Gauthier Charmacy RH - Emergency Department Rural Edge - SASH The Pines Rehabilitation and Health Center Northeasterm Vermont Regional Hospital (NVRH) Kingdom Recovery Center Rural Edge Dartmouth-Hitchcock - Office of Care Management NVRH - Tobacco Catalon Brigg Procentible ask vermon Chronic Care Initiative (VCCI)
Northerstern Vermont Area Agency on Aging (NEVAAA) State of VT - AHS - VocRehab Vermont St. Johnsbury Police Department Springfield College Northeast Kingdom) Human Services Vermont 2-1-1 State of VT - Agency of Human Services (AHS) Northern Family Home Care & Transportation Northeast Kingdom Homecare (NEKHC) NEKLS Children's Integrated Servicesving Senior Center The Community Restorative Justice Center State of VT - AHS - Department of Health (VDH)
State of VT - AHS - Department of Health (VDH)

State of VT - AHS - Department of Health (VDH)

State of VT - AHS - Department of Health (VDH) Acupuncture Works State of VT - AHS - Department of Contecast Kingdom Learning Services (NEKLS) U.S. Department of Veterans Affairs (VA) - Littleton, MH Clinic Vermont Technical College Northeast Kingdom Community Action (NEKCA) including Head Start and Parent Child Centers Green Mountail Mintextension - St. Johnsbury Office Jay-Lyn Jitney Umbrella Lin(Care St. Johnsbury School State of VT - AHS - Department of Disabilities, Aging & Independent Living

St. Johnsbury Academy

St. Johnsbury Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

St. Johnsbury Academy Node color shows Degree Acupuncture Works NCHC - Danville Health Center
NCHC - Danville Health Center
NCHC - Northern Counties Dental Center
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Jay-Lyndiney State of VT - AHS - Department for Children and Eamilies (DCF)

The Community Restorative Justice Center

UniDella St. Johnsbury Community Fealth Center

UniDella St. Johnsbury School NVRH - Kingdom Internal Medicine NVRH - Community Connections State of VT - Agency of Human Services (AHS) Kingdom Recovery Center Vermont Technical College NVRH - Emergency Department Northeastern Vermont Regional Hospital Dartmouth-Hitchcock - Norris Cotton Cancer Center North State of VT - AHS (YocRehab Vermont Northeast Kingdom Learning Services (NEKLS) State of VT - DVHA - Vermont Chronic Care Initiative (VCC) NCHC - Caledonia Home Health Care & Hospice Vernido Cares Northeast Kingdom Human Services NVRH - Behavioral Health State of VT - AHS - Department of Corrections State of VT - AHS - Department of Disabilities, Aging & Independent Living NVRH - Corner Medical Internal Medicine St. Johnsbury (Health & Rehab NVRH - Medical Library and Community Health Resource Center Rural Edge St. Johnsbury Rolice Department Northeastern Vermont Area Agency on Aging (NEVAAA) NVRH - Care Management Green Mountain United Way Lin Care NVRH - Chaplin and Palliative Care Rural Edge - SASH Rural Commun Transportation Northeastern Vermont Area Health Education Center (NEVAHEC) The Pines Rehabilitation and Health Center Good Living Senior Center Northeast Kingdon (Homecare (NEKHC) Love Is . . . Homecare Northern Family Home Care & Transportation

St. Johnsbury Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Dartmobith-Hitch Cock of North Cotton Cancer Center North State of VT - AHS - Department of **Qisabilities**, Aging & Independent Living St. Johnsbury Health & Rehab NCHC - Danville Health Center NVRH - Kingdom Internal Medicine NVRH - Chaplin and Palliative Care NCHC - St. Johnsbury Community Health Center NVRH - Emergericy Department NVRH - Corner Medical Internal Medicine Northeast Kingdom Homecare (NEKHC) NVRH - Signofinablery Pedianics Center and Midwifes NCHC - Caledonia Home Health Care & Hospice NCHC - Concord Health Center The Pines Rehabilitation WIR Health Management State of VT - DVHA - Vermont Chronic Care Initiative (VCCI) BAART Behavioral Health Services Northeastern Vermont Area Agency on Aging (NEVAAA) State of VT - AHS - Department for Children and Families (DCF) Northeastern Vermont Regional Hospital (NVRH) Littleton, NH Clinic NVRH - Community Connections State of VT - AHS - Department of Corrections Love Is . . Homecare Jay-Lyn Chey- Northern Counties Dental Center Northeast Kingdom Community Action (NEKCA) including Head Start and Parent Child Centers NEKLS - Children Integrated Services Good Living Senior Center Rustate of VT - Vermont Department of Health (MDH) Prevention Task Force State of VT - Agency of Human Services (AHS) Northeastern Vermont Area He (it) Education Center (NEVAHEC)

Northern Family Home Care & Transportation Northeast Kingdom Human Services The Community Restorative Justice (New Education - St.) Johnsbury Office Kingdom Recovery Center Kingdom Community Services Johnsbury Police Department The Caledonia School NVRH - Medical Library and Community Health Resource Center Northeast Kingdom Learning Services (NEKLS) Vermont Technical College Vermont 2-1-1 Green Mountain United Way

Windsor Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality



Vermont 211

Windsor County Court Diversion Windsor Jr./Sr.) High School

Windsor School District

Windsor Police Department

Vermont Psychiatric SurState of VT - Vermont Department of Health (VDH)

Windham & Windspr Housing Tryst

State of VT - AHS - Department of Children and Families (DCF)

State of ATHAGe Mount Homen eyel repentant 9 artnership (MARP

Springfield Area Parent Child Center

MAHHC - Blueprint Community Health Teampatment of Corrections (DOC)

Springfield Housing Authority

HCRS - Children's Integrated Services

State of VT - AHS - Department of Disabilities, Aging and VA Holler LIMIS ASCULTIVE Physicians Practice Physicians Physici

Windson Food Shelf

State AHT - AHS GOVERNMENT Chronic Care Initiative (VCCI)

MAHHC Spoke

South Arisiting Nurse that I tospice for New Hampshire Health Care & Rehabilitation Services of Vermont (HCRS)

Mt. Ascutney Hospital and Health Center (MAHHC)

U.S. Department of Veterans Affairs (VA) White River Junction VA Medical Carrent Community Action (SEVCA)

Reading and Albert Bridge School

Historic Homes of Runnemede

MAHHC - Ottauguechee Health Center

Woodstock Union Middle the World Kids

MAHHC - Case Management

Springfield Supportive Housing Senior Solutions

Neighbors Helping Neighbors

Springfield Housing Authority - SASH Offauguechee Health Foundation

Cedar Hill

Bayada Home Health Care & Hospics Asing As

Windsor Info-Patients Network

Windsor County Court Diversion

Windsor(Food Shelf

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality Granite (In)ted Way

Vermont 211

Windsor Jr./\$r.)High School Windsor Police Department

Springfield Area Parent Child Center

Vermont Psychiatric Survivors

Turning Point Recovery Center

State of VT - AHS - Department of Children and Families (DCF)

Windsor School Pister Pediatrics Habit OPCO West Lebanon Reading and Albert Bridge School

State of VT - Vermont Department of the all is (VIA) ment of Corrections (DOC) HCRS - Children's integrated Services

MAHHGMAN ASSUMPT ASSUMPTION Partnership (MAPP)

MAHHC - Blueprint Community Health Team Vermont (HCRS)

State of VT - AHS - AVHA - Vermont Chronic Care Initiative (VCCI)

Windsor Central Supervisory Union Ction Resource Center

State of VT - AHS - DCF (Economics Services Divisiparment of Vermont Health Access (DVHA)

MAHHC - Mt. Ascutney Physicians Practice
Mt. Ascutney Hospital and
Department of Disabilities, Aging and Department of Disabilities, Aging and Department Living (DAL)

MAHHC - Ottauquechee Health Center

Visiting Nurse and Hospice for Vermont and New Hampshire (VNH)

Southeastern Vermont Community Action (SEVCA)

MAHHO - Case Management

Historic Homes of Runnemede

Settauquechee Healthar out Windson Housing Trust

U.S. Department of Veterans Affairs (VA) White River Junction VA Medical Center

Change the World Kids

Bayada Home Health Care & Hospice

Thompson Senior Center

MAHHC - Volunteers in Action

Springfield Housing Authority - SASH,

Aging in Hartland

Springfield Supportive Housing

Windsor Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Windsor School District Windsor Jr./Sr.) High School Node size shows Betweeness Centrality Windsor Police Department Vermont 211 Windsor Food Shelf Windsor County Court Diversion Habit OPCO West Lebanon MASTERS - Department of Corrections (DOCF)

Turning Point Recovery Center State of VT - AHS - Department of Children and Families (DCF) Reading and Albert Bridge School Springfield Area Parent Child Centeermont Psychiatric Survivors Mount Ascutney Prevention Partnership (MAPP) MAHHC - Blueprint Community Health Team Department of Health (QH) ning MAHHC Spoke HCRS - Children Integrated Services MAHHC - Mt. Ascutney Physicians Practice Mt. Ascutney Hospital and Health Center (Health Care & Rehabilitation Services of Vermont (HCRS) State of VT - AHS - Department of Vermont Health Access (DVHA) Woodstock Union Middle School Granite United Way State of VT - AHS - DCF (Economic Services optiment Vermont Area Heal for the attent Venter (After Unity Action (SEVCA) State of VT - AHS - DVHA - Vermont Chronic Care Initiative (VCCI) State of VT - AHS - Department of Disabilities, Aging and Independent Living CA MAHHC - Windsor Connection Resider Neighbors MAHHC - Ottauque Chee Health Center U.S. Department of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of Veterans Affairs (VA) White River Junction VA Medical Center Haudung Control of VA Medical Center Haudung Center Haudung Control of VA Medical Center Haudung Center Hau Change the World Kids Senior Solutions - Case Management Thompson Senior Center Historic Homes of Runnemede Seni Bayada Home Health Care & Hospice Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) MAHHC - Volunteers in Action Springfield Housing Authorityng A Hartland Springfield Supportive Housing

Springfield Housing Authority

Windsor Resources Network



Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

State of VT - Agency of Human Services (AHS) Windsor Police Department Node color shows Degree State of VT - AHS - DVHA - Vermont Chronic Care Initiative (VCCI) Node size shows Betweeness Centrality State of VT - AHS - Department of Willdoor and Partition (DCF) State of VT - Vermont Department of Health (VDH) State of VT - AHS - Department (VDHA) Windsor Food Shelf U.S. Department of the terram and fairs and The White-River department of the Bayada Home Health Care & Hospice MATHE BRIEDING Community Health Team Springfield Housing Authority Cedan HHC - Mount Ascutney Prevention Partnership (MAPP) Springfield Housing Authority - SASH

Springfield Housing Authority - SASH Visiting Nurse and Hospice for Vermont and New Hampshire (VNH)

Mt. Ascutney Hospital ar Health Center (MAHHC) Historic Homes of Runnemede Southern Vermont Area Health Education Center (AHEC) MAHHC Ottauque health Center Senior Solutions Southeastern Vermont Community Action (SEVCA)
MAHRIC - Windsor Connection Resource Center Neighbors Helping Neighbors State of VT - AHS - Department of Disabilities; (Agentical Salphanes perputer in the Control of Disabilities) Reading and Albert Bridge School Turning Point Recovery Center Ottauquechee Health Foundation Woodstock Union Middle School Habit OPCO (West Lebanon Granite (In)ted Way Springfield Area Parent Child Center Vermont 211

Change the World Kids

Windsor Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Vermont 211

Node color shows Degree

Node size shows Betweeness Centrality

Windsor School District Assor Food Shelf

Windsor J. S. High School Operations of Children and Families (DCF)

Vermont Psychiatric Survivors Windsor Police Department

Granite (In)ted Way

MAHHC - Pediatrics

Vermont Adult Learning

State of VT - Vermont Department of Health Albert Bridge School Turning Point Recovery Center

Southern Vermor8tête at Health Abdeuc stoff Constant Set JEGS (AHS)
Springfield Area Parent Alberta Holle Constant Alberta Holle Constant Abdeut Abde

State of VT - AHS - Department of Pisabilities Aging and Independent exhibition of Vermont Health Access (DVHA)

MAHHC Spoke

Mt. Ascutney Hospital and Health Center (M)

MAHHC - Mt. Ascutney Physicians Practice

Woodstock Un(or) Middle School

State of VT - AHS - DVHA - Vermont Chronic Care Initiative (VCCI)

MAHHC - Windsor Connection Resource Crenteris Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) Health Care & Rehabilitation Services of Vermont (HCRS)

U.S. Department of Veterans Affairs (VA) - White River Junction VA Medical Center Vermont Community Action Several Trust

Springfield Supportive Housing

MAHHC - Case Management

Springfield Housing Authority - SASH

Neighbors Helping Neighbors

Historic Homes of Runnemede

SASH

Ottauquechee Health Foundation

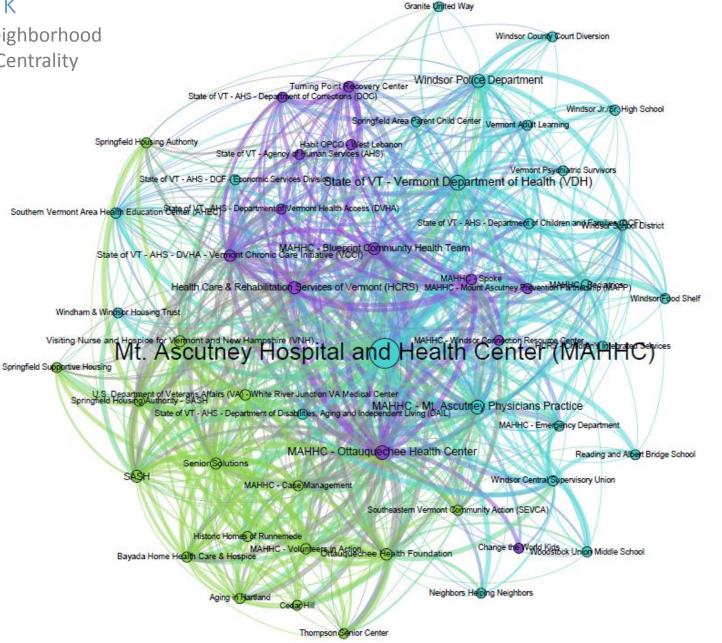
Senior South on Voluneers in Action

Cedar Hill Bayada Home Health Care & Hospice

Thompson Senior Center Partland

Windsor Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality



Wave 2 HSAs

Community Network List Development

Bennington Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

State of VT - Vermont Chronic Care Initiative (VCCI)
Battenkill Valley Health Center

Manchester Health Services

SVMC - Medical Associates

Sunrise Family Resource Center

Practice of Avery Wood, MD

Rutland Area Visiting Nurse Association and Hospice

Shires Housing - SASH Programmgton Free Recovery Center Community Action of Southwestern Vermont

United Counseling Service

Green Mountain Transportation

State of VT - Department of Children & Families (DCF)

Primary Care Health Partners Mount Anthony Primary Care Health Partners Mount Anthony Primary Care ampus State of Vermont - Vermont Department of Health (VDH)

SVMC - Northshire Campus

Southwestern Vermont Medical Center

Bennington Project Independence Health Alliance Community Health Team Bayada State of VT - Agency of Human Services (AHS) Meals on Wheels of Bennington County

West Ridge Center for Addiction Recovery Practice of Enc Seyferth, MD Southwestern Vermont Council on Aging (SVCOASVMC - Deerfield Valley Campus Practice of Kelth Michl, MD Southwestern Vermont

SVMC - Emergency Department

Children's Integrated Services

Practice of Angela Wingate, MD Women and Children's Services of Southern Vermont SVMC - Health Resource Management / Social Services Department Keene Medical

Bennington Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

Brookside Pediatrics and Adolescent Medicine

Practice of Keith Michl, MD

Shaftsbury Medical Associates

Practice of Eric Seyferth, MB

United Counseling Service

Southwestern Vermont Medical Center

State of VT - Vermont Chronic Care Initiative (VCCI)

Green Mountain Pediatrics and Adolescent Medicine
Hawthorne Recovery Center
West Ridge Center of Addiction Recovery

SVMC - Northshire Campus Battenkil Valley Health Center SVMC - Deerfield Valley Campus

Sunrise Family Resource Center

SVMC - Medical Astrictatery Care Health Partners - Mount Anthony Primary Care munity Action of Southwestern Vermont

Shires Housing - SASH Program Manchester Health Services

State of VT - Agency of Human Services (AHS)

Bennington Project Independence
Practice of Avery Wood, MD

SVMC - Health Resource Management / Social Services Department - Vermont Department of Health (VDH)

Southwestern Vermont Council on Adjustice Council on Cou Rutland Area Visiting Nurse Association and Hospice

United Health Alliance Community Health Team

Bayada

SVMC - Emergency Department Wingate, MPols on Wheels of Bennington County

Women and Children's Services of Southern Vermont

Keene Medical

Bennington Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree

Hawthorne Recovery Center

Node size shows Betweeness Centrality

State of VT - Vermont Chronic Care Initiative (VCCI)

SVMC - Emergency Department

State of VT - Department of Children & Families (DCF)

Primary Care Health Partners - Mount Anthony Primary Care

SVMC - Medical Associates ediatric attentill Valley Health Center ennington Free Clinic urning Point

Practice of Avery Wood, MD

SVMC - Deerfield Valley Campus Shaftsbury Medica State of Vermont - Vermont Department of Health (VDH)

Rutland Area Visiting Nurse Association and Hospice Sunrise Family Resource Center

Practice of Eric Seyfert Rulland Area Visiting Nurse Association and Hospice

United Counseling Service

SVMC - Northshire Campus

Brookside Pediatrics and Adolescent Medicine

State of VT - Agency of Human Services (AHS)

Southwestern Vermont Health Care

Bennington County Head Start

Southwestern Vermont Medical Center (SVMC)

Women and Children's Services of Southern Vermont BROC - Community Action of Southwestern Vermont

Practice of Keith Michl, MD

Manchester Health Services Green Mountain Pediatrics and Adolescent Medicine Green Mountain Transportationen's Integrated Services

Shires Housing - \$ASH Program

Bayada

SVMC - Health Resource Management / Social Services Departer Ridge Center for Addiction Recovery Southwestern Vermont Council on Aging (SVC Actice of Angela Wingate, MD

Meals on Wheels of Bennington County

Keene Medical

Bennington Resources Network

Bayada

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

BROC - Community Action of Southwestern Vermont BipaksidaiRediaTiqsaffdAsiqlescent Medicine State of VT - Department of hildren Bernington (1994) Head Start Practice of keith Michl, MD United Counse Ting Green Mountain Pediatrics and Adolescent Medicine Manchester United Seamers Resource Center State of VT - Agency of Buman Services (AHS)
ousing Is ISH 14 Bank Health Alliance + Community Health Team Southwestern Vermont Qnមគ្នាថ្នាលាហិធីខេត្ត 🛇 🕏 🕅 hington County Practice of Avery Wood, MD Rutland Area Visiting Nurse Association and Hospice Shaftsbury Medical Associates SVMC - Northshire Campus Southwestern Vermont Medical Center (SVMC) SVMC - Pediatrics State of VT - Vermont Chronic Care Initiative \$1/4/6504/Wedic 19 4/4/56/1014/66/1019 State of Vermont - Vermont Department of Health (VDSVMC - Emergency Department Bennington Free Clinic Turning Point Bennington Project Independence Green Mountain Transportation Practice of Angela Wingate, MD SVMC - Health Resource Management / Social Services Department

West Ridge Center for Addiction Recovery

Children's Integrated Services

Keene Medical

Bennington Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Brookside Pediatrics and Adolescent Medicine

Node color shows Degree

Green Mountain Pediatrics and Adolescent Medicine

Node size shows Betweeness Centrality

State of Vermont - Vermont Department of Health (VDH) Battenkill Valley Health Center

Human Services (AHS) State of VT - Agency of Hur Southwestern Vermont Health Care Sunrise Family Resource Center

Manchester Health Services

Practice of Avery Wood, MD

Children's Integrated Services

Rutland Area Visiting Nurse Association and Hospice State of VT - Department of Children & Families (DCF)

BROC - Community Action of Southwestern Vermont

Practice of Angela Wingate, MD

Bennington Free Clinic United Counseling Service

Keene Bennington Family Practice

Bayada

Practice of Keith Michl, MD

State of VI - Vermont Chronic Care Initiative (VCCI)
Primary Care Health Partners - Mount Anthony Primary Care Health Partners - Mount Anthony Primary Care Recovery Center

Shires Housing - SASH Program

SVMC - Northshire Campus

Meals on Wheels of Bennington Shaftsbury Medical Associates Green Mountain Transportation

Southwestern Vermont Council on Aging the Starn Vermont Medical Center (SVMC)

West Ridge Center for Addiction Recovery

SVMC - Pediatrics

United Health Alliance Community Health Team

Bennington Project Independence

SVMC - Deerfield Valley Campus

SVMC - Emergency Department

SVMC - Health Resource Management / Social Services Department

Women and Children's Services of Southern Vermont

Bennington Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Green Mountain Pediatrics and Adolescent Medicine

State of Vermont - Vermont Department of Health (VDH)
Bennington County Head Start

Children's Integrated Services

Battenkill Valley Health Center

Sunrise Family Resource Center Adolescent Medicine

State of VT - Agency of Human Services (AHS)

Manchester Health Services

Practice of Avery Wood MD State of VT - Department of Children & Families (DCF)

BROC - Community Action of Southwestern Vermont

Rutland Area Visiting Nurse Association and Hospice

Practice of Angela Wingate, MD

Southwestern Vermont Health Care
State of Vermont Chronic Care Initiative (VCCI)

Hawthorne Recovery Center

SVMC - Medical Associates

Practice of Keith Michl, MD Shires Housing

United Health Alliance - Community Health Team

Southwestern Vermont Medical Center (SVMC)

West Ridge Center for Addiction Recovery

outhwestern Vermont Medical Center (SVMC)

Green Mountain Transportation

Bennington Free Clinic

Bennington Project Independence

Southwestern Vermont Council on Aging (SVCOA)

Valley Campus SVMC - Northshire Campus SVMC - Deerfie

VMC - Emergency Departme

Shaftsbury Medical Associates

Practice of Enc Seyferth, MD

Meals on Wheels of Bennington County

Vomen and Children's Services of Southern Vermont

SVMC - Health Resource Management / Social Services Department

Middlebury Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

Champlain Valley Agency on Aging (CVAA)
Elderly Services

Cathedral Square SASH Program

Addison County Home Health & Hospice on Care Initiative (VCCI)

Porter Medical Center Porter internal Medical Center Bristol Internal Medicine Porter Medical Center Porter Porter Medical Center Porter Porter Medical Center Porter Port

Porter Medical Center Emergency Department Counseling Services of Addison County (CSAC)

Addison County Parent Child Cerdiffer Medical Center Neshobe Family Health

State of VT-Voc Rehab

Champlain Valley Office of Economic Opportunity (CVOEO)

State of VT - Vermont Department of Health (VDH)
Porter Medical Center - Middlebury Pediatric and Adolesce Himedicine United Way of Addison County

Middlebury Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

Cathedral Square SASH Program

Porter Medical Center - Community Health Team Elderly Services
Porter Medical Center - Little City Family of teaching Center Champlain Valley Agenpy வெளியில் இதிக்க இரியில் இரு இது அதிக்கும் இரு முன்று அதிக்கும் இரு அதிக்கும் இருக்கும் இரு அதிக்கும் இருக்கும் இருக்கும் இருக்கும் இருக்குக்கும் இருக்கும் இருக்கும் இருக்கும

Addison County Home Health & Hospice Medicine Porter Medical Center The mergency Department

The Howard Center - Chittenden Clinic "Hub'

The Open Door Clinic

Porter Medical Center - Addison Family Medicine

Counseling Services of Addison County (CSAC)

State of VT - Vermont Department of Health (VDH)

Porter Medical Center - Middlebury Pediatric and Adolescent Medicine

State of VT - Vermont Chronic Care Initiative (VCCI)

Champlain Valley Office of Economic Opportunity (CVOEO) State of VT-Voc Prited Way of Addison County

Middlebury Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

> Middlebury Family Health Center Mountain Health Center

Porter Medical Center Elderly Services

Porter Medical Center Emergency Department Porter Medical Center Bristol Internal Medicine

Addison County Home Health & Hospice

Porter Medical Center - Community Health Team Counseling Services of Addison County (CSAC)

State of VT - Vermont Department of Health (VDH)

Rainbow Pediatrics
The Howard Center - Chittenden Clinic Hilled Way of Addison County

Porter Medical Center - Middlebury Pediatre and Adole Scent Medicine Champlain Valley Office of Economic Opportunity (CVOEO)

Middlebury Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

Middlebury Family Health Center

Portonite di Macdinal Mestara Americane Health Teamy Medicine

Rainbow Pediatrics

Porter Medical Center

Porter Medical Center - Bristol Medical Center - Emergency Department
Porter Medical Center - MRobileb Medical Center - Emergency Department

Elderly Services

Porter Medical Center - Little City Family Practice

Counseling Services of Addison County (CSAC)

The Howard Center - Chittenden Clinic "Hub"

United Way of Addison County

State of VT - Voc Rehab
State of VT - Vermont Department of Health (VDH)

State of VT - Agency of Human Services (AHS)

Champlain Valley Office of Economic Opportunity (CVOEO)
State of VT Figermont Chronic Care Initiative (VCCI)

Addison County Home Health & Hospice

Cathedral Square SASH Program

Middlebury Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree Node size shows Betweeness Centrality

Forter Medical Center - Neshobe Family Health Middlebury Family Health Center - Services

Elderly Services

Porter Medical Center - Porter Internal Medicine

Porter Medical Center - Emergency Department Addison County Home Health & Hospice

Champlain Valley Agency on Aging Company Medicine the Open Door Clinic

Counseling Services of Addison County (CSAC) Porter Medical Center - Community Health Team State of VI - Vermont Department of Health (VDH)

State of VT - Vermont Chronic Care Initiative VCCII

State of VT - Agency of Human Services (AHS)

Throtteware of centerent entities and an entitle and Anteles went Mediaisen County

State of VT-Voc Rehab

Champlain Valley Office of Economic Opportunity (CVOEO)

Middlebury Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Middlebury Family Health Center

Elderly Services Porter Medical Center - Dittle City Family Practice

Cathedral Square SASH Program Neshobe Family Health

Porter Medical Center Bristol Internal Medicine

Addison County Home Health & Hospice Emergency Department

Champlain Valley Agency on Aging (CVAA)

Counseling Services of Addison County Health Team
Porter Medical Center - Community Health Team

State of VTamoVermont Department of Health (VDH)

State of VT - Vermont Chronic Care Initiative VCCI)

State of led al Tenter Agency of Juman Services (AHS)

United Way of Addison County

State of VT Voc Rehab

Champlain Valley Office of Economic Opportunity (CVOEO)

Morrisville Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

Central vermon Council on Aging

Rural Community Transportation (RCT)

Copley Ho Stor Wee Menson and Lamoille United Way

CHSLV - Community Health Team
CHSLV - Morrisville Family Health Care

Capstone Community Action

Lamoille Home Health & Hospice

Treatment Associates

Community Health Services of Lamoille Valley (CHSLV)

Central Vermont Addiction Medicine Lamoille County Mental Health

Dr. Paul Rogers Family Practice

North Central Vermont Recovery Center

CHSLV - Stowe Family Practice

State of VT - Vermont Chronic Care Initialization (In Plantily Center

Green Mountain Transit Authority (GMTA) CHSLV - Community

CHSLV - Community Dental Chinacated Services

CHSLV - Behavioral Health & Wellness

Dr. Balu Pediatrics

Copley Hospital Copley Associates

Central Vermont Community Land Trust - SASH Program

State of VT - Vermont Department of Flexaltha (WDF) mily Wellness

State of VT - Agency of Human Services (AHS)

CHSLY - Appleseed Pediatrics

Copley Hospital - Birthing Center

Copley Hospital Copley Wellness Northern Counties Health Care Hardwick Area Health Center

Morrisville Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

Stowe Personalized Medical Care - Practice of Dr. Bisbee Copley Hospital - Emergency Department

Central Vermont Council on Aging

The Manor

Lamoille United Way.

Lamoille Home Health & Hospice

CHSLV -Community and cathoche american Hospital

Copley Hospital Peoplex Wellness amily Practice

Central Vermont Community Land Trust - SASH Program

Dr. Balu Pediatrics

CHSLAVI Cel Morrisville Family Health Care

Lamoille County Mental Health

County Mental Health

Meals on Wheels of Lamoille County

Green Mountain Transit Authority (GMTA)

Community Health Services of Lamoille Valley (CHSIN) State of VT - Vermont Department of Health (VDH)

Central Vermont Addiction Medicine (BAART/CVSAS)

CHSLV - Appleseed Pediatrics

CHSLV - Community Dental Clinic

Treatment Associates

CHSLV - Behaviored Healthn WWWellmessenter

State of VT - Agently With Hathlan Service WENTERS

Northern Counties Health Care Hardwick Area Health Center

Morrisville Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

Copley Hospital Copley Wellness

Central Vermont Council on Aging
Central Vermont Community and Trust - SASH Program Family Practice Associates

Lamoille United Way

Meals on Wheels of Lamoille County

Mospital

Meals on Wheels of Lamoille County

Mospital

Dr. Paul Rogers Family Practice

CHSLV - Community Health Team

Copley Hospital - Case Management Social Work Department

State of VT - Vermont Chronic care inti fame in Vernier

Community Health Services of Lamoille Valley (CHSLV)

Rural Community Transportation (RCT)

CHSLV - Community Dental Clinic

Copley Hospital - Birthing Center

State of VT - Vermont Department of Health (VDH)

Stowe Personalized Medical Care - Practice of Dr. Bisbee

Dr. Balu Pediatrics

Central Vermont Addiction Medicine (BAART/CVSCHSLV Behavioral Health & Wellness

CHSLV - Stowe Family Practice

Treatment Associates

State of VT - Agency of Human Service arth Gentral Vermont Recovery Center

Northern Counties Health Care Hardwick Area Health Center Stowe Natural Family Wellness

Morrisville Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

> Copley Hospital - Emergency Department Dr. Balu Pediatrics The Manor CHSLV - Stowe Family Practice Stowe Personalized Medical Maperachicachies Sisbee Copley Hospia HS se Marly to mes with the Penhily release to Care
>
> Or. Paul Rogers Family Practice Lamoille United Way CHSLV - Appleseed Pediatrics Community of the althur Service Lamoile Valley (CHSLV) Copley Hospital Copley Wellness North Central Vermont Recovery Senter Health & Wellness Lamoille Home Health & Hospice Stowe Natural Family Wellness Lamoille Family Center Children's Integrated Services Treatment Associates Lamoille County Mental Health Central Vermont Council on Aging Green Mountain Transit Authority (GMTA) State of VT Stage of Worth Wernard & Depart (Adri Sof Health (VDH) Central Vermont Community and Trust - SASH Program

> > Central Vermont Addiction Medicine (BAART/CVSAS)

Capstone Community Action

Morrisville Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree

Copley Hospital - Emergency Department

Node size shows Betweeness Centrality

Stowe Personalized Medical Care - Practice of Dr. Bisbee

Copley Hospital

The Marcamily Practice Associatespley Hospital - Birthing Center

Stowe Natural Family Wellness

Dr. Balu Pediatrics

Lamoille Home Health & Hospice

Community Health Services of Lamoille Valley (CHSLV)

CopleyCopleyitalospinaleyColsell Nessagement/Social Work Department

Meals on Wheels of Lamoille County

CHSLV - Stowe Family Practice
CHSLV - Community Dental Clinic

Dr. Paul Rogers Family Practicus V. Morrisville Family Health Care

Lamoille County Mental Health

Central Vermont Council on Aging

Northern Counties Health Care Hardwick Area Health Center

State of VT - Verson Care Unitative Wellness CHSLV - Behavioral Health & Wellness CHSLV - Community Health Team

Lamoille United Way

Lamoille Family Center

North Central Vermont Recovery Center

Capston & Christon Community Land Trust - SASH Program

Treatment Associates

Rural Community (Pansportation Recipied Medicina) Application (Rural Community (Pansportation Recipied Medicina)

Green Mountain Transit Authority (GMTA)

Morrisville Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality Stowe Personalized Medica Care - Practice of Dr. Bisbee

Dr. Balu Pediatrics

Copley Hospital - Emergency Department

Treamostle Home Health & Hospice

Family Practice Associates

CHSLV - Community Dental Clinic

Meals on Wheels of Lamothe Devittospital - Case Management/Social Work Department

Children's Interpreted Services
Copley Hospital Copley Wellness HSLV - Morrisville Family Health Gare posseed Pediatrics

Copley Hospital

Copley Hospital - Birthing Center

Community Health Services of Lamoille Valley & Marketice CHISLY Stowe Family Practice State of VI - Vermont Department of Health (VDH)

Lamoille County Mental Health
CHSLV - Community Health Team

CHSLV - Behavioral Health & Wellness

Central Vermont Community and Proof Contract Community and Proof Contract C

Northern Counties Health Care Hardwick Area Health Center

Lamoille Family Center

Capstone Carrier Associates

Central Vermont Addiction Medicine (BAART/CVSAS)

State of VT - Agency of Human Services (AHS)

Green Mountain Transit Authority (GMTA)

Rutland Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

Southwestern Vermont Council on Aging

CHERR - Community Dental CHCRR - Rutland Community Health Center

RRMC - Community Health Team

West Ridge Center for Addiction Reco

Metrowee Valley Family Health Cener CHCRR - Brandon Medical Center

State of WT Agency of Human Services (AHS)

Community Health Centers of the Rutland Regions (CHCRR)

Rutland Area Visiting Nurse Association and Hospice State of VT - Vermont Department of Health (VDH)

Rutland Free Clinic

Associates in Frimary Care
Rutland Regional Medical Center (RRMC)

Rutland Area Prevention Coalition

Rutland Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree

Node size shows Betweeness Centrality

RRMC - Case Management Department CHCRR - Community Dental Marble Valley Healthworks RRMC - Emergency Department

Community Health Centers of the Rutland Regions CHCRR Unity Health Team

Rutand Area Visiting Nurse Association and Hospice

Practice of Drs Reter and Lisa Hodenkami

CHCRR - Brandon Medical Center

State of VT - Vermont Chronic Care Initiative (VCCI)

State of VT - Agency of Human Services (AHS)

West Ridge Center for Addiction Recovery

Rutland Regional Medical Center (RRMC)

State of VT - Vermont Department of Health (VDH)
Rutland Mental Health Services

Rutland Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

CHCRR - Community Dental

CHCRR - Mettower Ville Family Health Center Department
CHCRR - Castleton Family Health Center De

CHCRR-CHCRR Pediatrics

Southwestern Vermont Council on Aging RRMC - Case Management Department

State of VT - Vermont Chronic Care Initiative (VCC)

Warble Valley Healthworks Community Health Centers of the Rutland Regions CHCRR

C - Community Health Team

State of VT - Agency of Human Services AHS

State of VT - Vermont Department of Health (VDH)

Rutland Regional Medical Center (RRMC)

West Ridge Center for Addiction

CHCRR - Rutland Community Health Center United Way of Rutland County

Rutland Area Prevention Coalition

Rutland Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

CHCRR - CHCRR Pediatrics

Marble Valley Healthworks

CHCRR - Brandon Medical Center

ICRR - Castleton Family Health Center Drs. Peter and Lisa Hogenkamp

RRMC - Case Managemen

RRMC - Emergency Department

Rutland Regional Medical Center (RRMC)
West Ridge Center for Addiction Recovery

State of VT - Vermont Chronic Care Initiative (VCCI)

Rutland Free Clinic

State of VT - Agency of Human Services (AHS)

State of VT - Vermont Department of Health (VDH)
Rutland Mental Health Sell-Vices Visiting Nulse Association and Hospice

United Way of Rutland County

Rutland Area Prevention Coalition

Southwestern Vermont Council on Aging

Rutland Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree

Node size shows Betweeness Centrality

West Ridge Center for Addiction Resolver Medical Center

CHCRR - Castleton Family Health Center

Community Health Centers of the Rutland Regions (CHCRR)

CHCRR - Community Dental

CHCRR - Mettowee Valley Family Health Center

State of VT - Vermont Chronic Care Initiative (VCC

Rutland Mental Health Services

Rutland Regional Medical Center (RRM)

Rutland Area Prevention Coalition

State of VT - Vermont Department of Health (VDH) RRMC - Emergency Department

State of VT - Agency of Human Services (AHS) RR Pediatrics

United Way of Rutland County

Rutland Area Visiting Nurse Association and Hospice

Rutland Free Clinic

RRMC - Community breathnile annument and house

Associates in Primary Care

Rutland Housing Authority - SASH Program

RRMC - Case what a fem extended the control on Aging

Rutland Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

CHCRR - Community Dental

CHCRR - Mettowee Valley Family Health HORR - CHCRR Pediatrics

Rutland Area Visiting Nurse Association and Hospice Rutland Mental Health Services Case Management Department

RRMC - Emergency Department

Community Health Centers of the Rutland Regions (CHCRR)

State of VT - Agency of Human Services (AHS)

RRMC - Community Health Team

CHCRR - Rutland Community Health Center
West Ridge Center for Addiction Recovery

State of VT. Vermont Department of Health (VDH)

Rutland Free Clinic Associates in Primary Care

Rutland Area Prevention Coalition

United Way of Butland County

St. Albans Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree

Node size shows Betweeness Centrality

NOTCH - Dental Clinic (Swanton)

NOTCH - Richford Health Center

NOTCH - Richford Dental Clinic NMC - Northwestern Primary Care

NOTCH - Community Care Team

Green Mountain Transit Agency

Care Partners Adult Day Care

Cold Hollow Family Practice

NOTCH - Swanton Health Center State of VT - Agency of Human Services (AHS)

Franklim County Home Health Agency

NMC - Emergency Department

NMC - Case Management/Social Work Departhking County Pediatrics

Northwestern Counseling and Support Services
Northwestern Medical Center (NMC)

Champlain Valley Area Agency on Aging Northern Tier Center for Health (NOTCH)

State of VT - Vermont Department of Health (VDH)

NOTCH - Social Work Department Chronic Care Initiative (VCCI)

State of VT - Vermont Chronic Care Initiative (VCCI)

NOTCH - Enosburg Health Center

NMC - Community Health Team

Mousetrap Pediatrics including Enospurg Falls, St. Albans, Milton locations
NOTCH - Alburg Health Center Pain Management

NMC - Northwestern Georgia Health Center

The Hisward Center Association of Chine Halld Grand Isle County

Bayada Home Health Care

St. Albans Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

St. Albans Primary Care

Care Partners Adult Dayo Care Dental Clinic

Northwestern Counseling and Support Services

Champlain Valley Area Agency on Agingae Corrigan, MD Northwestern Medical Center (NMC)

Notch - Common Cold Hollow Family Practice

Franklin County Home Health Agency Health Center

NOT HOTEH)

State of VT - Agency of Human Becvices in this Department
Health (NOTCH)
The Howard Center - St. Albans based programs

NOTCH Alburg Health Center

Mausatrap Rediatrics including Enosburg Falls, St. Albans, Milton locations

NMC - Case Management/social Work Department Chronic Care Initiative (VCCI)
The Howard Center - The Chittenden Clinic Hub

NMC - Community Health For Vermont Department of Health (VDH)

NMC - Northwestern Georgia Health Center NMC - Comprehensive Pain Management

Bayada Horne Health Care Visiting Nurse Association of Chittender and Grand Strand Str

St. Albans Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree

Node size shows Betweeness Centrality

NOTCH - Richford Dental Clinic

Northwestern Counseling and Support Services

NOTCH - Enosburg Health Center

Champlain Valley Area Agency on Aging

NMC - Northwestern Primary Care

NOTCH - Richford Health Center

NOTCH - Community Care Team NMC - Emergency Department western Medical Center (NMC)

Franklin County Health (NOTCH) Franklin County Home Health Agency

Practice of Max Bayard, MD PC NOTCH - Swanton Health Center

Cold Hollow Family Practice

Community Health Team Care Partners Adult Day Care

NMC - Cas State of W. Department of Health (VDH)

The House Center - St. Albans based programs and services Green Mountain Transit Agency

State of Vioten Vermont Chronic Care Initiative (N Chicago Clinic Hub

State of VT - Agency of Human Services (AHS)

Mousetrap Pediatrics including Enosburg Falls, St. Albans, Milton locations

Bayada Home Health Care Visiting Nurse Association of Chittenden and Grand Isle CountMC - Comprehensive Pain Management

NMC - Northwestern Georgia Health Center

Practice of Michael Corrigan, MD Turning Point of Franklin County - Recovery Center

St. Albans Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

> NOTCH - Dental Clinic (Swanton) NOTCH - Community Care Team Total Clinic

NOTCH - St. Allans Health Center - Swanton clealth Center

Northern Tier Center for Health (NOTCH)

NOTCH - Enositing Health Center

NOTCH - Social Work Department

State of VT - Vermont Department of Health (VP bill of Franklin County - Recovery Center

The Howard Center - St. Albans based programs and services Mousetrap Pediatrics including Enosporg Falls, St. Albans, Milton locations The Howard Center - The Chittenden Clinic Hub Northwestern Counseling and Support Services

Practice of Michael Corrigan, MD

NMC - Case Management Spera Work Oppd might

Northwestern Medical Center (NMC)

Bayada Horne Health Care

State of VT - Agency of Human State of VT - Agency care

Practice of Max Bayard, MD, PC

NMC - Community Health Team

Cathedral Square Completing Water Home Health Square Comprehensive Pain Management

Champlain Valley Area Agency on Allians Primary Care NMC - Northwestern Georgia Health Center

Green Mountain Transit Agency

State of VT - Vermont Chronic Care Initiative (VCCI)

Care Partners Adult Day Care Association of Chittenden and Grand Isle County

St. Albans Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree

NOTCH - Community Care Team NOTCH - St. Albans Health Center

Node size shows Betweeness Centrality

NOTCH - Richford Dental Clinic

NOTCH - Dental Clinic (Swanton)

Green Mountain Transit Agency NOTCH - Richford Health Center

NMC - Northwestern Primary Care

NOTCH - Socia Work Department Northern Tier Center for Health (Northern Michael Corrigan, MD Champlain Valley Area Agency on Aging NOTCH - Alburg Health Center Northwestern Medical Center (NMC)

Care Partners Adult Day Care Cold Hollow Family Practice

NOTCH - Enosburg Health Center

Northwestern Counseling and Support Services

Franklin County Home Health Agency of Human Services (AHS)
St. Albans (Pr)mary Care

State of VT - Agency of Human Services (AHS)
NOTCH - Swanton Health Center

NMC - Community Health Learn State of VT - Vermont Department of Health (VDH)

State of VT - Vermont Care Initiative (VCCI) Cathedral Square Corporation - SASH

NMC - Case Management/Social Work Department

The Howard Center - The Chittenden Clinic Hub

Mousetrap Pediatrics including Enosburg Falls, St. Albans, Milton locations

Practice of Max Bayard, MD, PC NMC - Northwestern Georgia Health Center

Bayada Horne Health Care

Visiting Nurse Association of Chittenden and Grand Property Parinty and Target New York County - Recovery Center

St. Albans Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

NOTCH - Community Care Team NOTCH - Richford Health Center NOTCH - St. Allans Health Cent

NOTCH - Dental Clinic (Swanton)

NOTCH - Richford Dental Clinic

Green Mountain Transit Agency

NMC - Northwestern Primary Care

Northern Tier Center for Health (NOTCH)

Care Partners Adult Day Care

Northwestern Medical Center (NMC)

Champlain Valley Area Agency on Aging

Cold Hollow Practice Practice of Michael Corrigan, MD

Northwestern Counsell

St. Albans Primary Care

NOTCH - Alburg Health Center

NMC - Community Health health ward Center - St. Albans based programs and services

State of VT - Agency of Human Services (AHS)

Cathedral Square Corporation - SASH Franklin County Home Health Agency

The Howard Center - The Chittenden Clinic Hub

State of VT - Vermont Chronic Care Initiative (VCCI)
State of VT - Vermont Department of Health (VDH)

NMC - Case Management Social Work Department

Bayada Horne Health Cange - Northwestern Georgia Health Center Pediatrics Including Enospyrg Falls, St. Albans, Milton locations

Franklin County Pediatrics Pain Management

Practice of Max Bayard, MD, PC

Visiting Nurse Association of Chittenden and Grand Isle County
Turning Point of Franklin County - Recovery Center

Wave 3 HSAs

Core Network List Development

Barre Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality Green Mountain Natural Health

UVMHN - CVMC - Community Health Team

UVMHN - CVMC - Emergency Department - Adult Primary Care - Barre at Barre Health Center State of VT - Vermont Chronic Care Initiative (VCCI)

BAART/Central Vermont Addiction Medicine

UVMHN - CVMC - Green Mountain Family Practice Central Vermont Council on Aging UVMHN - CVMC - Adult Primary Care Hematology & Oncology at Mountainview Medical Central Vermont Home Health & Hospice

UVMHN - CVMC - Pediatric Primary Care at Barre Health Center

UVMHN - CVMC - Integrative Family Medicine Montpelier

UVMHN - CVMC - Family Medicine - Waterbury at Waterbury Medicine - Mad River Downstreet Housing & Community Development - SASH Program

State of VT - Agency of Human Services (AHS)
Washington County Mental Health Services

UVMHN - Central Vermont Medical Centre (CVMC) UVMHN - Central Vermont Medical Center (CVMC) EVMC - Family Medicine Berlin Department

State of VT - Vermont Department of Health (VD H) Center, Plainfield

UVMMC - Family Medicine Berlin

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

Green Mountain United Way

Barre Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

UVMHN - CVMC - Adult Primary Care - Barre at Barre Health Center

Washington County Mental Health Services
UVMHN - CVMC - Community Health Team
UVMHN - CVMC - Emergency Department

UVMHN - CVMC - Pediatric Primary Care Hematology & Oncology at Mountainview Medical

UVMHN - CVMC - Pediatric Primary Care at Garre Health Center

Central Vermont Home Health & Hospice

State of VT - Vermont Chronic Care Initiative (VCCI)

UVMHN - CVMC - Care Management Department assar, M.D.

BAART/Central Verm Downstweet Housing & Community Development - SASH Program

UVMHN - CVMC - Green Mountain Family Practice. Vermont Council on Aging

Green Mountain Natural Health

UVMHN - Central Vermont Medical Center (CVMC)

Green Mo

UVMHN - CVMC - Family Medicine - Waterbury at Waterbury Medical Center

UVMHN - CVMC - Pediatric Primary Care at Berlin, Headth Dentar MC - Family Medicine - Mad River

Granite City Medical Associates

UVMHN - CVMC - Family Medicine - Berlin

State of VT - Agency of Human Services (AHS)

Green Mountain United Way

State of VT - Vermont Department of Health (VDH)

Barre Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

Green Mountain Natural Health

UVMHN - CVMC - Adult Primary Care - Barre at Barre Health Center UVMHN - CVMC - Integrative Family Medicine Montpelier UVMHN - CVMC - Adult Primary Care, Hernatology & Oncology at Mountainview Medical

State of VT - Vermont Chronic Care Initiative (VCCI)

UVMHN - CVMC - Energency Department

UVMHN - CVMC - Care Management Department

UVMHN - CVMC - Rediatric Primary Care at Barre Health Center

UVMHN - Central Vermont Medical Center (CVMC)

UVMHN - CVMC - Family Medicine - Berlin UVMHN - CVMC - Family Medicine - Mad River UVMHN - CVMC - Family Medicine - Mad River Washington County Mental Health Sextone Health & Hospice

UVMHN - CVMC - Family Medicine - Waterbury at Waterbury Medical Center

Downstreet Housing & Community Development - SASH Program
State of VT - Vermont Department of Health (VDH)

State of VT - Agency of Human Services (AHS)

UVMMC - Family Medicine Berling reen Mountain United Way

Granite City Medical Associates

Practice of Carol Vassar, M.D.

BAART/Central Vermont Addiction Medicine

Barre Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

State of VT - Vermont Chronic Care Initiative (VCCI)

UVMHN - CVMC - Family Medicine - Waterbury at Waterbury Medical Center

UVMHN - CVMC - Family Medicine - Mad River

State of VT - Vermont Department of Health (VDH)

UVMHN - CVMC - Integrative Family Medicine Montpelier

UVMHN - CVMC - Adult Primary Care, Hematology & Oncology at Mountainview Medical

UVMHN - CVMC - Adult Primary Care - Barre at Barre Health Center

UVMHN - CVMC - Family Medicine - Berlin State of VT - Agency of Human Services (AHS)

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center f Health Center VMHN - Central Vermont Medical Center (CVMC)

UVMHN - CVMC - Care Wanagement Department Central Vermont Home Health & Hospice

UVMHN - CVMC - Pediatric Primary Care at Barre Health Center

Granite City Medical Associates

UVMMC - Family Medicine Berlin

Downstreet Housing & Community Development - SASH Program

BAART/Central Vermont Addiction Medicine

Green Mountain United Way

Central Vermont Council on Aging

Washington County Mental Health Services

Barre Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree Node size shows Betweeness Centrality Green Mountain Natural Health

VMHN - CVMC - Integrative Family Medicine Montpelier

Green Mountain United Way

UVMHN - CVMC - Community Health Team
UVMHN - CVMC - Family Medicine - Waterbury at Waterbury Medical Center

UVMHN - CVMC - Adult Primary Care - Barre at Barre Health Center Washington County Mental Health Services

UVMHN - CVMC - Green Mountain Family Practice

Central Vermont Home Health & Hospice Council on Aging Central Vermont Council on Aging Living Medical Center (CVMC)

BAART/Central Vermont Addiction Medicine

UVMHN - CVMC - Family Medicine - Mad River - Vermont Chronic Care Initiative (VCCI)

Downstreet Housing & Pediatric Primary Care at Barre Health Center

UVMHN - CVMC - Adult Primary Care, Hematology & Oncology at Mountainview Medical

State of VT - Vermont Department of Health (VDH)

N - CVMC - Care

Granite City Medical Associates

anagement/Department /MMC - Family Medicine Berlin State of VT - Agency of Human Services (AHS)

UVMHN - CVMC - Pediatric Primary Care at Berlin Health Center, Plainfield

Practice of Roger Kellogg, M.D.

Barre Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality Practice of Roger Kellogg, M.D.

UVMMC - Family Medicine Berlin

UVMHN - CVMC - Adult Primary Care, Hematology & Oncology at Mountainview Medical State of VT - Agency of Human Services (AHS)

Central Vermont Council on Aging

Practice of Carol Vassar, M.D.

UVMHN - CVMC - Family Medicine - Berlin

The Health Center, Plainfield

Central Vermont Home Health & Hospice

Green Mounta@Natural Health

Downstreet Housing & Community Development - SASH Program

UVMHN - CVMC - Adult Print Month & Boentral Mereson C Medical Center (CVMC)

UVMHN - CVMC - Green Mountain Family Practice
UVMHN - CVMC - Family Medicine - Waterbury at Waterbury Medical Center

State of VT - Vermont Chronic Care Initiative (VCCI)

UVMHN - CVMC - Pedatric Pringly Care a Benin Health Carrier COMC - Care Management Department

State of VT - Vermont Department of Health (VDH)

Green Mountain United Way

UVMHN - CVMC - Integrative Family Medicine Montpelier

UVMHN - CVMG - Fanny Medicine - Mad River

Washington County Mental Health Services

UVMHN - CVMC - Pediatric Primary Care at Barre Health Center

Granite City Medical Associates

BAART/Central Vermont Addiction Medicine

UVMHN - CVMC - Community Health Team

Burlington Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

Hadassine Editatains Connolly Pediatricians

Practice of James Hebert, MD

UVMMC - Family Medicine - Hinesburg Practice of Gene Moore, MD

Evergreen Family Health Richmond Family Medicine

United Way of Chittenden County

UVMMC - Pediatric Primary Care Burlington andry MD PLC

Budington Primary Care

UVMMC - Pediatric Primary Care - Williston

U∀MMC - Emergency Department

State of VT - Agency of Human Services (AHS) Thomas Chittenden Health Center

Timber Lane North Pediatrics - Case Management and Social Work Department

State of VI - Vermont Department of Health (VDH)

Mountain View Natural Medicine atth Center (Land Medical Center (Land Mind Con) al Clinic Champiam Valley Agency on Aging (CVAA)

Visiting Nurse Association of Chittenden and Grande Isle Counties (VNA) UVMMC - Community Health Feam Community Health Feam WMMC Family Medicine - Milton

Champlain Center for Natural Medicine

UVMMC - Family Medicine - South Burtington VTh By Financial Chironic Care Initiative (VCCI)

Howard Center

UVMMC - Adult Primary Careld Williston Family Health

UVMMC - Adult Primary Care - Burlington UVMMC - Adult Primary Care - Essex

Howard Center a The Chatterday Ship SAISH Program

Burlington Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

> UVMMC - Emergency Department State of VT - Agency of Human Services (AHS)

Community Health Centers of Burlington
Howard Center - The Chittenden Clinic MMC - Adult Primary Care - Burlington

Community Health Center of Burlington - benavered Centerledral Square SASH Program

UVMMC - Family Medicine - Millon Agency on Aging (CVAA)

State of VT - Vermont Chronic Care Initiative (VCCI) VMMC - Adult Primary Care - Essex UVMMC - Adult Primary Care - South Burlington

Visiting Nurse Association of Chittenden and Grande Isle Counties (VNA)

State of VT - Vermont Department of Health (VDH) UMMC - Adult Primary Care - Williston University of Vermont Vedical Center UNIVION

Champlain Center for Natural Medicine Community Health Fearth Fearth Richmond Family Medicine Unity Health

Charlotte Health Center

Timber Lane Pediatrics

Hagan, Rinehart and Connolly Pellinth and Pediatric Primary Care - Williston Practice of Frank Landry MD PL Care Lane Worth Pediatrics

United Way of Chittenden County

Burlington Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

Mountain View Natural Medicine

Howard Center

Cathedral Square SASH Program

State of VT - Agency of Human Services (AHS Good Pealth Timber Lane Worth Pediatrics United Way of Chittenden County Champiain Valley Agency on Aging (CVAA) C - Emergency Department

University of Vermont Medical Center (UVMMC) Community Health Centers of Burlington William Wealth Centers of Burlington William Wealth Centers of Burlington William Hagan, Rinehart and Connolly Pediatricians

Howard Center The Chittenden Clinic Health Jean Adult Primary Care - Williston

Grande Isle Counties (VNA) Visiting Nurse Association of Chitte

> UVMMC - Case Management and Social Work Department of Bullington Bullington Bullington Primary Care - Williston Bullington Primary Care - Williston Bullington Primary Care - Williston UVMMC - Pediatric Primary Care - Burlington

> > Charlotte Health Center

Richmond Family Medimas Chittenten Health Center Windowski Hamily Health Practice of Frank Landry, Health Practice of James Hebert, MD Practice of James Hebert, MD Essex Pediatrics

Burlington Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

Community Health Centers of Burlington - Dental Clinic

Champlain Center(for Natural Medicine

State of VT - Agency of Human Services (AHS)

State of VT - Vermont Chronic Care Initiative (VCCI)

Timber Lane North Pediatris Cene Moore, WD Charlotte realth, Richmond Family Medicine

State of VT - Vermont Department of Health (VDH)

Timber Lane Perfactice of Warres Nietanily, health

Howard Center

Cathedral Square | SASH Program

Practice of Frank Landry, MD PLC

University of Vermont Wedical Center (UVIVIVC) UVMMC - Community Health Team

Howard Center - The Chittenden Clinic "Hub"

UVMMC - Pediatric Primary Care - Williston

DVMMC Adult Primary Care - Williston

Champlain Valley Agency on Aging (CVAA)

UVMMC - Adult Primary Care ; Sports Burlington
UVMMC - Pediatric Primary Care - Burlington
UVMMC - Pediatric Primary Care - Burlington

Visiting Nurse Association of Chittenden and Grande Isle Counties (VNA)

UVMMC - Adult Primary Care - Essex

WMMC - Family Medicine - Hinesburg

UVMMC - Family Medicine Colchester Management and Social Work Department

UVMMC - Adult Primary Care - Burlington

Burlington Referrals Network

My organization sends referrals to this organization +

My organization receives referrals from this organization charlotte Health Center

Node color shows Degree

Node size shows Betweeness Centrality

UVMMO Practice of James Hebert, MD Practice of Frank Candry, MD PLC

Practice of Gene Moore MD Richmond Family Medicine

Timber Lane North Pediatrics Family Medicine Hinesburg

Burlington Primary Care

Thomas Chittenden Health Center

UVMMC - Case Management and Social Work Department

Essex Pediatrics

Good Health

Visiting Nurse Association of Chittenden and Grande se Counties (VNA)

University of Vermont Medical Center (UVMMC)

Winooski Family Eventureen Family Health VMMO - Family Medicine - South Burlingtonate of VT - Vermont Department of Health (VDH)

UVMMC - Family Medicine - Colchester MMC - Adult Primary Care - Williston

UVMMC - Community Health Felich Primary Care | Burnington VMMC - Emergency Department

State of VT - Vermont Chronic Care Initiative (VCCI)

UVMMC - Adult Primary Care - Essex Champlain Valley Agency on Aging (CVAA)

UVMMC - Family Medicine - Million Way of Chittenden County Community Health Centers of Burlington

UVMMC - Adult Primary Care - South Burlington

Cathedral Square SASH Program Ceraterer Brook Family Health

Howard Center - The Chittenden Clinic "Hub'

Champlain Center for Natural Streets of Human Services (AHS)

Burlington Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Hagan, Rinehart and Connolly Pediatricians

Practice of Practice of Francische andry, MD PLC

Richmond Family Medicine Times During William Services (AHS)

Practice of Gene Moore, MD

Charlotte Health Centile of Mily Health

UVMMC - Family Medicine - Hinesburg

MC - Pediatric Finnary Care - Burlington

UVMMC - Pediatric Finnary Care - Williston

UVMMC - Family Medicine - Hinesburg

MC - Pediatric Finnary Care - Williston

VVMMC - Case Management and Social Work Department Visiting Nurse Association of Chittenden and Grande Isle Counties (VNA)

Mountain View Natural Medicine Community Health Team
University of Vermont Medical Center (UVMMC)

Community Health Team
University of Vermont Medical Center (UVMMC)

Community Health Centers of Burlington

UVMMC - Family Medictory and Mileston - Dental Clinic UVMMC - Family Medictory and Mileston - Dental Clinic UVMMC - Family Medictory - South Burlington

State of VT - Vermont Chronic Care Initiative (VCCI)

Cathedral Square SASH Program

UVMMC - Adult Primary Care - Burlington

Howard Center - The Chittenden Clinic "Hub

UVMMC - Family Maticalle Contribution Care - Essex

Champlain Center Natural Medicin

UVMMC - Adult Primary Dare - South Burlington Alder Brook Family Health

Newport Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

Newport Pediatrics and Adolescent Medicine

North Country Hospital Peritable United the North Country Hospital

North Country Hospital

North Country Heliospital mergeech an author Hold Work Department Northern Countries Health Care and Pond Health & Dental Center

Rural Edge - SASH Program

North Country Serios Orleans North Country Pediatrics

North Country Hospital - Blueprint Community Health (VDH) Team

Northeast Kingdom Human Services (NKHS) State of VI - Agency of Human Services (AHS) BAART Behavioral Health Services - Newport "Hub"

Newport Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

North Country Hospita Border Health Center

Northeast Vermont Area Agency on Aging

Newport Pediatrics and Adolescent Medicine

North Country Hospital

North Country Hospital - Case Management Social Work Department
Northern Counties Health Care - Island Pond Health & Dental Center

State of VT - Agency of Human Services (AHS)

North Country Hospital Bluepint Community lakealth Team

State of VT - Vermont Chronic Care Initiative (VCCI)

State of VT - Vermont Department of Health (VDH)

Green Mountain United Way Northeast Kingdom Office

Newport Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

North Country Hospital Emergency Department Rural Edge SASH Program

North Country Hospital - Blueprint Community Health Team North Country Hospital - Primary Care Barton Orleans

Green Mountain United Way Northeast Kingdom @fficetion & Hospice

North Country Hospital - Case Management/Social Work Department

Northern Commies Health Caretian Sland Pond Health & Dental Center Northeast Kingdom Human Services (NKHS) North Country Hospital Border Health Center

State of V Istate of Agency Hospital - Primary Care Newport Huby

North Country Hospital - North Country Pediatrics

Newport Pediatrics and Adolescent Medicine

Newport Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

Newport Pediatrics and Adolescent Medicine

North Country Hospital - Border Health Center

North Country Hospital - Primary Care Newport

Care - Island Pond Health & Dental Center North Country Hospital - Primary Care Barton Offeans visiting Nurse Association & Hospice North Country Hospital - North Country Pediatrics

Green Mountain United Way Northeast Kingdom Office

North Country Hospital Fmergency Department North Country Hospital Fmergency Department lortheast Vermont Area Agency on Aging

North Country Hospital - Bluepin

State of VT - Agency of Human Services (AHS)

State of VT - Vermont Chronic Care Initiative (VCCI)

Newport Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree Node size shows Betweeness Centrality

North Country Hospital - Primary Care Barton Orleans
Newport Pediatrics and Adolescent Medicine

North Country (निकड़ाकेक्स) Nation (एकदानीक्ड़ Pietiona Andrespice

North Country Hospital - Case Management/Social Work Department
Northeast Vermont Area Agency on Aging
North Country Hospital Printary Care Newport

Green Mountain United Way Northeast Kingdom Office

North Country Hospital - Border Health Center

North Country Hospital Phospital Company 17 - Agency of Human Services (AHS)

North Country Hospital - Bluepint Community Health Team

Northern Counties Health Care Island Pond Health & Dental Center

State of VT - Vermont Department of Health (VDH)

BAART Behavioral Health Services - Newport "Hub"

State of VT - Vermont Chronic Care Initiative (VCCI)

Newport Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Newport Pediatrics and Adolescent Medicine

North Country Hospital Border Health Center North Country Hospita

Northern Counties Health Care

North Country Hospital - Case Management Social Work

North Country Hospital

North Country Hospital Emergency Departments of VI

North Country Hospital Lorth Country Pediatrics

North Country Hospital W Health Team - Agency of Human Services (AHS)

BAART Behavioral Health Services - Newport "Hub"

Randolph Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

Habit OPCO - West Lebanon "Hub"

Green Mountain United Way

State of VT - Vermont Chronic Care Initiative (VCCI)
Gifford Manual Medical Concego (VCCI)

State of VT - Vermont Department of Health (VDH)/

White River Family Practice were Center Gifford Primary Care Center Gifford Medical Center Rochester Health Center

South Royalton Health Center of VT - Agency of Human Services (AHS)

Gifford Medical Center Community Health Team

Visiting Nurse and Hospice for Vermont and New three three Care Management Department

Central Vermont Council on Aging (CVCOA) Gifford Medical Center Bether Health Center of Council on Aging (CVCOA)

Randolph Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

Green Mountain United Way

Habit OPCO - West Lebanon "Hub"

State of VT - Vermont Department of Health (VDH)
State of VT - Vermont Chronic Care Initiative (VCC)

White River Family Practice Gifford Medical Center Rochester Health Center Clara Martin Center Health State of VT - Agency of Pluman Services (AHS)

Gifford Medical Center Community Health Team Visiting Nurse and Hospice for Vermont and New Center Gifford Primary Care Care Community Health Team

Gifford Medical Center - Chelsea Health Center

Gifford Medical Center - Gifford Health Center at Berlin Gifford Medical Center - Care Management Department

Gifford Medical Center - Bethel Health Center COA)

Downstreet Flousing & Community Development - SASH Program

BAART / Central Vermont Addiction Medicine "Hub"

Randolph Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

State of VT - Vermont Chronic Care Initiative (VCCI)

White River Family Practice State of VT - Agency of Human Services (AHS)

Visiting Nurse and Hospice for Vetarantian District Way

Habit OPCO - West Lebanon "Hub"

State of VT - Vermont Department of Health (VDH)

Gifford Medical Center - Care Management Department

Gifford Health Center South Royalton Health Center

Gifford Medical Center Bether Health Team

Gifford Willeman Control of the Cont

Randolph Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

> State of VT - Vermont Chronic Care Initiative (VCCI) Downstreet Housing & Community Development - SASH Program State of VT - Agency of Human Services (AHS) BAART / Central Vermont Addiction Medicine "Hub" Habit OPCO - West Lebanon "Hub" Visiting Nurse and Hospice for Vermont and New Hampshire Green Mountain United Way Gifford Medical Center - Gifford Health Center at Berlin Gifford Medical Center - Emergency Department Central Vermont Council on Aging (CVCOA) South Royalton Health Center Center Bochester Health Center Team Gifford Medical Center Gifford Medical Center - Gifford Primary Care Gifford Medical Center - Care Management Department Gifford Medical Center - Chelsea Health Center White River Family Practice Gifford Medical Center - Bethel Health Center State of VT - Vermont Department of Health (VDH) Clara Martin Center

Randolph Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree Node size shows Betweeness Centrality

Habit OPCOGNEST HERITAN UNITED Way

State of VT - Vermont Chronic Care Initiative (VCCI)

Gifford Medical Center - Bethel Health Center

White Priver Earlind of the alth (VDH)

Gifford Medical Center - Gifford Health Center at Berlin

BAART / Central Vermont Addiction Medicine "Hub"

Gifford Medical Center - Community Development - SASH Program Clara Martin Center - Community Health Team

Gifford Medical Center Medical Cente

Visiting Royalton Healtspicenter Vermon Carried Medical Restaire Care Management Department

Central Vermont Council on Aging (CVCOA)

Gifford Medical Center

Gifford Medical Center - Chelsea Health Center

Randolph Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Gifford Medical Center mergency Department

Sifford Medical Center Rochester Health Center South Royalton

State of VT - Vermont Department of Health (Vermont Center

Gifford Medical Center - Offord Health Center at Berlin

Gifford Medical Center Chelsea Health Center

White River Family Practice Center - Community Health Team

Habit OPCO - West Lebanon "Hub"

Gifford Medical Center - Care Management Department

Central Vermont Council on Aging (CVCOA)

State of VT - Vermont Chronic Care Initiative (V

Gifford Medical Center - Bethel Health Center

BAART Central Vermont Addiction Medicine "Hub" Development - SASH Program

State of VT/-/Agency of Human Services (AHS)

Green Mountain United Way

Upper Valley Common Clients Network

Our organizations have clients/patients in common

Node color shows Degree Node size shows Betweeness Centrality

Little Rivers Health Care - Wells Rivers
Little Rivers Health Care

Downstreet Housing & Community Development - SASH Program
State of VT - Vermont Chronic Care Initiative (VCCI)

Little Rivers Health Care - East Corinth Care and Cara Wartin Center

Little Rivers Health Care - Blueprint Community Health Team

BAART / Carried Vermont Addiction Verlicine "Hub"

Cottage Hospital - Social Services Health Care - Bradford

State of VT - Agency of Human Services (AHS)
State of VT - Vermont Department of Health (Applet) Valley Pediatrics

Cottage Hospital - Emergency Department Habit OPCO - West Lebanon "Hub"
Visiting Nurse and Hospice for Vermont and New Hampshire (VNH)
Newbury Health Clinic

Upper Valley Info-Patients Network

Our organizations share information about specific patients/clients

Node color shows Degree Node size shows Betweeness Centrality

> Little Rivers Health Care - Wells Rivers Little Rivers Health Care

Downstreet Hou Caram Martins & Center

Little Rivers Health Care - East Corinth

State of VT - Vernont Chronic Care Initiative (VCCI)
Collage Hospital Scanne Addiction Medicine "Hub"

State of Monan Services (AHS)

Little Rivers Health Care - Blueprint Community Health Team

State of VT - Vermont Benefit Care - Bradford

Cottage Hospital - Emergency Depattagenthospital

Green Mountain United Way

Visiting Nurse and Hospice for Vermont and New Hemapishire (VNH)

Newbury (Fealth Clinic

Upper Valley Info-Programs Network

Our organizations share information about programs, services and/or policy

Node color shows Degree Node size shows Betweeness Centrality

Habit OPCO - West Lebanon "Hub"

Central Vermont Council on Aging

State of VT - Vermont Chronic Care Initiative (VCCI)

Little Rivers Health Care State of VTILLE PRIVERS HEALTH CONTINUE TO MEDICINE "Hub" Downstreet Housing & Community Development - SASH Program

Little Rivers Health Care - Wells Rivers

Care - Bradford

Cottage Hospital rtin Center

State of VT - Agency of Human Services (ANS Visiting Nurse and provide registration on the Ampshire (VNH)

Cottage Hospital - Emergency Department Clinic

Green Mountain United Way

Upper Valley Resources Network

Our organizations share resources (e.g. joint funding, shared equipment, personnel or facilities)

Node color shows Degree Node size shows Betweeness Centrality

> Visiting Nurse அதியு அத்திரை விரையாக and New Hampshire (∀NH) Cottage Hospital - Social Services Cottage Hospital Little Rivers Health Care - Bradford
>
> Little Rivers Health Care - Bradford Upper Valley Pediatrics State of VT Agency of Human Services (AHS) Little Rivers Health Care - Wells Rivers State of VT - Vermont Chronic Care Initiative (VCCI) BAART / Central Vermont Addiction Medicine "Hub" Green Mountain United Way Habit OPCO - West Lebanon "Hub" State of VT - Vermont Department of Health (VDH) Central Vermon(Council on Aging

Upper Valley Referrals Network

My organization sends referrals to this organization + My organization receives referrals from this organization

Node color shows Degree Node size shows Betweeness Centrality

> Little Rivers Health Care - Wells Rivers Døwnstreet Housing & Community Development - SASH Program Jara Martin Center

> > State of VI Vermont Chronic Care Initiative (VCCI)

Little Rivers Health Care - East Corinth

BAART / Central Vermont Addiction Medicine "Hub"

Cottage Hospital - Secial Services (AHS) State of William Services (AHS)

ittle Rivers Health Care - Bradford

Little Rivers Health Care - Blue print Community Health Team

Visiting Nurse and Hospice for Vermont and Habit OPCO - West Lebanon "Hub"

State of VT - Ventions Department Department Newbury Health Clinic

Upper Valley Full Network

Node color shows Network Neighborhood Node size shows Betweeness Centrality

Green Mountain United Way

State of VT - Vermont Chronic Care Initiative (VCCI)

Habit OPCO - West Lebanon "Hub"

Little Rivers Health Care Bradford

NewMottagedaltaputtahicEmergency Department

BAART/ Central Vermont Addiction Medicine "Hub"

Little Rivers Health Care - Blueprint Community Health Team State of VT - Agency of Human Services (AHS)

Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) Cottage Hospital Social Services

Little Rivers Health Care - East Corinth

State of VT - Vermont Department of Health (VDH)

Clara Martin Center

Little Rivers Health 世界映像是常识的